

# Statewide Clinical Networks **Activity report** 2018-19

Engagement

Innovation and research

Fostering education

Quality and safety

Patient focussed care

Clinical practice improvement

Supporting HHSs





## **Statewide Clinical Networks Activity Report 2018–2019**

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# Message from the Chair, Queensland Clinical Networks Executive



**Professor Liz Kenny AO**  
Chair, Queensland Clinical  
Networks Executive

The past year has been one of consolidation and strengthening for the Statewide Clinical Networks.

The formation of the Queensland Clinical Networks Executive (QCNE) as a visible leadership group for the networks followed close to 18 months of discussions about the purpose and structure of the networks. Despite some uncertainty at times, this period of reflection and revision has given us the opportunity to gain absolute clarity about the role of the networks, how we can enhance clinician engagement and ultimately, improve patient care.

I am honoured to have been appointed as the inaugural chair of the QCNE and to have the support of the executive members and network chairs to lead this exciting new chapter of the Statewide Clinical Networks. I certainly feel a collective sense of invigoration and enthusiasm to get on with the job of providing strong leadership with a particular focus on clinical pathways, quality and the delivery of great care to Queenslanders.

One of the first tasks of the QCNE was to identify priority areas for 2018/19, and it was unanimous that improving patient flow clinical pathways remains a priority. No one network is able to follow a whole pathway of care, so we have asked networks to collaborate with each other, along with Hospital and Health Services (HHSs) and government. Effective and productive partnerships are beginning to form in this space and I look forward to seeing where this can take us. Our other priority areas include:

- Funding and embedding new models of care: endovascular clot retrieval
- Real changes in clinical practice: opioid management
- Solid clinician engagement in the digital roll out.

Already we have seen progress in these key areas, including the formation of a number of digital health working groups. Digital health is the way of the future and it's imperative that clinicians are on board now to influence the digital health agenda and take a central role in decision-making.

As you read through this report—the first activity report published by the networks—the commitment of our network members to improve the quality and efficiency of healthcare will become very obvious. Listed page after page are the many achievements of the 22 networks from this past year. It is to be commended that in addition to their normal clinical loads and commitments, our members held 15 forums and events by more than 1200 delegates, finalised more than 25 pathways, guidelines, resources and models of care, developed and delivered training programs throughout the state across a variety of disciplines, developed a number of fantastic consumer resources and so much more.

Of course, the work of the networks would not be possible without a number of key partnerships. Thank you to Queensland Health, Clinical Excellence Queensland, Queensland Clinical Senate, Health Consumers Queensland and HHSs. I would also like to acknowledge the wonderful work and support of our secretariat team.

I am incredibly proud of the great work of the networks and our achievements not only this year but over the past decade or so. I look forward to continuing this great work. Certainly, if we are purposeful, engaging and available we will continue to achieve a great deal.

**Professor Liz Kenny AO**  
Chair, Queensland Clinical Networks Executive

# Year at a glance

## ENGAGEMENT

More than **1200** clinicians, managers and consumers participated in **15** network forums and events



- Cancer care forum
- Child and youth forum
- Cardiac, diabetes, general medicine, renal, rural and remote and stroke combined forum
- Critical care datathon (ANZICS)
- Dementia forum
- Digital healthcare improvement network planning day
- Gastroenterology Planning Day
- General medicine and older person's combined forum
- Maternal and neonatal forum
- Normal birth symposium
- QEDSAP Forum
- Rehabilitation forum
- Renal forum
- Respiratory forum
- Rural and remote clinical forums

**Nine** digital workgroups are providing clinical advice to ensure digital tools meet clinical requirements

- General medicine
- ieMR critical care (adult, paediatric and neonatal)
- Renal Digital Sub Speciality Group
- Statewide Digital Maternity Working Group
- Statewide Digital Maternity Advisory Group
- Statewide Digital Anaesthetic Working Group
- Statewide Digital Surgical Specialty Group
- Statewide Digital Diabetes Working Group
- Statewide Digital Anticoagulation Working Group



**Four** statewide clinical audits were conducted

- Trauma Services Evaluation
- Queensland Inpatient Diabetes Survey
- Anaesthetic Benchmarking System – Obstetrics
- Queensland Perioperative and Periprocedural Anaesthetic Mortality Review Committee

## QUALITY IMPROVEMENT

**7** new models of care are being implemented across the state

- Quality Focused Interventions for the Relief of Symptoms Team (QFIRST) (Sunshine Coast University Hospital)
- Pre-Anaesthetic Evaluation Framework – Central Queensland, South West, Metro North and West Moreton HHSs
- Cancer Tele-trials Model Project (Townsville as primary site with Cairns, Mackay and Mt Isa as satellite sites)
- ECG Flash Project (4 hub, 30+ spoke sites)
- Queensland Adult ECMO Retrieval Service (Princess Alexandra Hospital, The Prince Charles Hospital, Gold Coast University Hospital and Retrieval Services Queensland)
- National Surgical Quality Improvement Program (NSQIP) introduced at three HHSs
- Flying Surgical Service



## Three registries developed to inform best practice

- Anaesthetic Benchmarking System – Obstetrics
- Queensland Cardiac Outcomes Registry
- Geriatric Services Register



## Twenty-three guidelines, pathways, PowerPlans and resources created to support clinicians to implement best practice

- Co-OPERATE
- Difficult Airway Alert
- Pre-anaesthetics Evaluation Framework
- Self-assessment for Cancer MFT Working Group
- Networked Cardiac Services Framework
- Cardiac Interventional Infrastructure Plan
- Culturally and Linguistically Diverse Children and their Families
- Growing Good Habits website
- Childhood Overweight and Obesity Referral Pathway
- Standardised Role Descriptions for Aboriginal and Torres Strait Islander Health Workers (Maternal, Child and Youth) OO4 - OO7
- Queensland Child Health Nurse Workforce Planning Report and recommendations
- Implementing Enhanced Sexual Health Services for Statewide School-based Youth Health Nurses
- Care Plan of the Dying Child
- Cognitive Impairment Pathway
- Cognitive Impairment Screening Toolkit
- Dementia Discharge Pathway
- Medical Grade Footwear Clinical Guidelines
- Staffing and Activity levels for General Medicine Units in Queensland 2019 position statement
- Medical Admission and Planning Unit Guidelines 2019
- General Medicine Clinical Network Guide for Perioperative General Medicine Services
- Goal-setting in Rehabilitation
- Rural Generalist Nursing Pathway Project
- Stillbirth PowerPlan
- Hypertensive Disorders of Pregnancy PowerPlan
- Post-Partum Haemorrhage PowerPlan



## EDUCATION

### Nine clinical training programs delivered statewide across Queensland Health facilities

- Enrolled Nurse Upskill Program
- Rural Perioperative Team Training Program
- Colonoscopy training for regional clinicians
- Imminent birth, neonatal resuscitation, neonatal stabilisation
- Neonatal Eye Screening Program – training materials
- Definitive Trauma Care
- Goal-setting in Rehabilitation training
- PEDS ECHO® series
- Paediatric Obesity ECHO® series



### Three consumer resources developed

- Growing Good Habits website
- Children Starting School in Rural and Remote Queensland – parent resource
- Goal-setting in Rehabilitation website and resources

## AWARDS

- Difficult Airway Alert won the 'Enabling Safe, Quality Services and High-Performance' category at the 2018 Queensland Health Awards for Excellence
- Quality Focused Interventions for the Relief of Symptoms Team (QFIRST) received the 2018 top innovation award at the annual Health Roundtable (HRT) Patient Safety Improvement Group
- Tele-trials model project – nominated for 2019 Premier's Awards for Excellence
- Cure-IT – Highly Commended – Excellence in Integrated Care, Metro North HHS 2019 Staff Excellence Awards.



## About the networks

Statewide Clinical Networks are formally recognised multidisciplinary groups that have proven to be a key vehicle to engage frontline clinicians, consumers and leaders from across the Queensland Health system. Their role is to develop, drive and implement clinical quality standards, ensure statewide equity and plan for sustainable improvements in healthcare.

Statewide Clinical Networks are an initiative of, and are supported by, Clinical Excellence Queensland.

### Vision

Statewide Clinical Networks engage and empower clinicians to innovate for service improvement and enhanced patient outcomes using standardised and systematic care pathway approaches and scientific evidence to guide decisions.

### Purpose

Statewide Clinical Networks provide independent clinical expertise for clinicians, HHSs and the Department of Health.

They guide quality and improvement reform and support clinical policy development and planning, emphasising evidence-based practice and clinical consensus to guide implementation, optimisation and provision of high-quality patient focused healthcare.

### Core functions

**Engagement** – empowering front-line clinicians and partnering with system leaders to drive innovative improvements in healthcare.

**Quality improvement** – driving quality and safety through the development of standards, value-based care, the uptake of innovation and digital technologies and provision of expert clinical advice to system leaders on priorities and action to improve healthcare outcomes.

**Clinical policy development** – providing counsel and special expertise to HHSs and Department of Health on network related areas for operational improvement or strategy development and clinical service delivery.

**Innovation and research** – enhancing Queensland Health's innovation, science and research by advising government on related matters, creating new knowledge and research capacity and identifying and evaluating innovations.

**Clinician education** – developing, augmenting and extending multidisciplinary education initiatives and resources throughout the State to enhance the skills and knowledge of all health professionals.

The use of data and analytics is critical to network core functions. Using new technologies and digital platforms is critical to improving how care is delivered. Through the provision of expert clinical advice and leadership, Statewide Clinical Networks will facilitate the evaluation, implementation and update of innovative health technologies.

### Governance

Statewide Clinical Networks apart from the Statewide Mental Health Alcohol and Other Drugs Clinical Network and Surgical Advisory Committee report to the Director-General through the QCNE Chair via the Assistant Deputy Director-General and Chief Clinical Information Officer, Clinical Excellence Queensland.

### Statewide Clinical Networks 2018–19

- Anaesthesia and Perioperative Care Network (SWAPNet)
- Cancer Network
- Cardiac Network
- Child and Youth Network
- Dementia Network
- Diabetes Network
- Digital Healthcare Improvement Network
- Gastroenterology Network
- General Medicine Network
- Intensive Care Network
- Maternity and Neonatal Network
- Mental Health, Alcohol and Other Drugs Clinical Network\*\*\*
- Older Persons' Health Network
- Persistent Pain Management Network
- Queensland Emergency Department Strategic Advisory Panel\*
- Rehabilitation Network
- Renal Network
- Respiratory Network
- Rural and Remote Network
- Stroke Network
- Surgical Advisory Committee\*\*
- Trauma Network

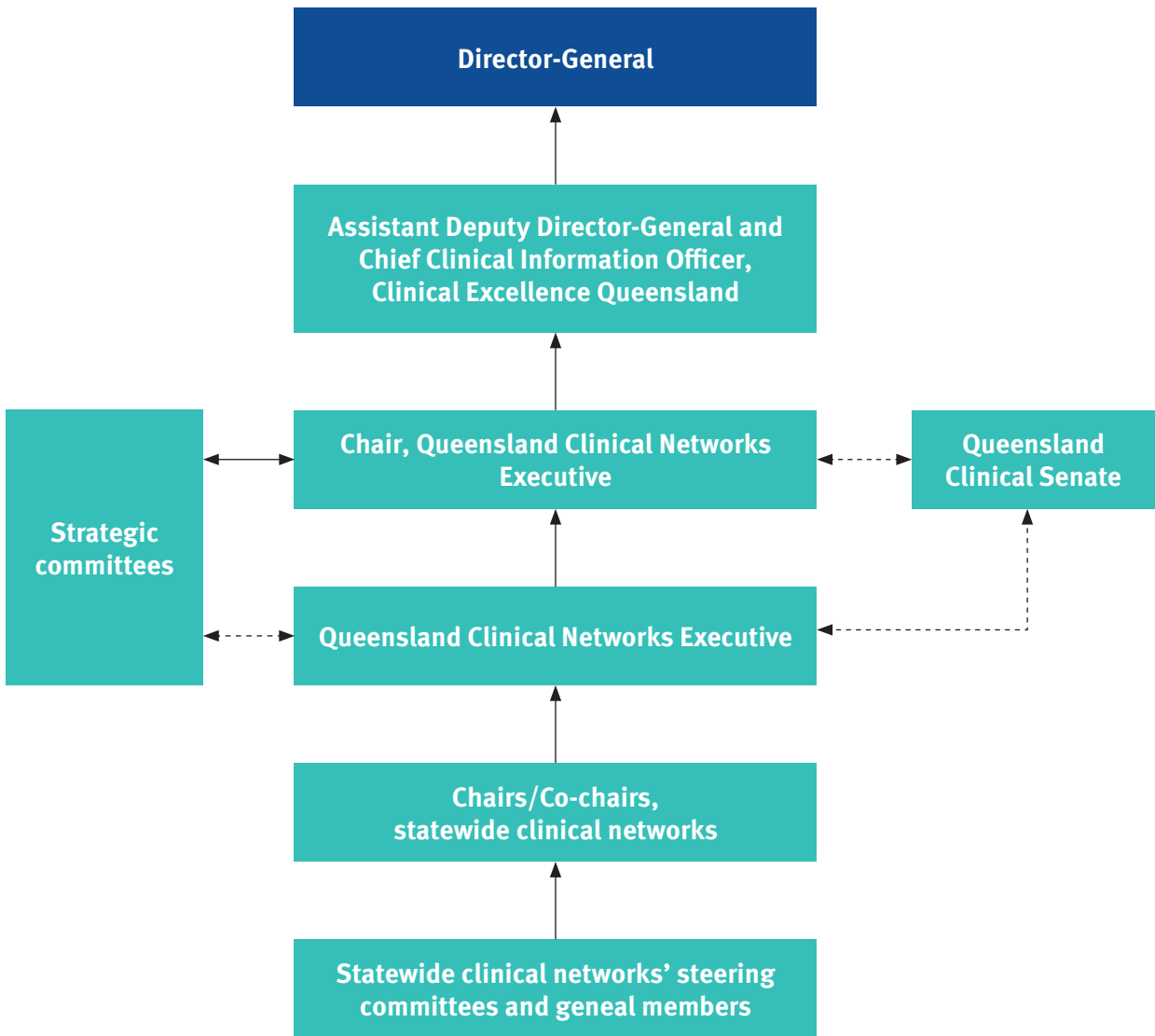
\*QEDSAP draws on the combined knowledge, clinical and operational expertise from staff of the state's emergency departments to influence, progress develop and reform emergency care in Queensland.

\*\*The Surgical Advisory Committee provides high level advice to improve the quality, safety and effectiveness of surgical services in Queensland.

\*\*\*Statewide Mental Health, Alcohol and Other Drugs Clinical Network sits within the Mental Health Alcohol and Other Drugs Branch and is not included in this report.



# Governance structure



# Queensland Clinical Networks Executive

The Queensland Clinical Networks Executive (QCNE) was established in October 2018 to provide a visible leadership structure for Statewide Clinical Networks, enabling effective and efficient engagement with stakeholders across the health system.

## Key responsibilities and functions

- The provision of clinician input into high-level system decision making through participation in key Queensland Health and HHS strategic committees.
- Ensuring system leaders and other stakeholders remain updated on the work and priorities of clinical networks.
- Advocate for and promote the activities and needs of networks with key stakeholders.
- Facilitate communication between and across state-wide clinical networks including identifying opportunities to partner on priority projects.
- Provide support to Statewide Clinical Networks that are not meeting agreed key performance indicators/measures.

## QCNE membership

QCNE membership for the period July 2018-June 2019:

- Professor Liz Kenny AO, Chair
- Dr Ivan Rapchuk, Deputy Chair and Co-Chair, Statewide Anaesthesia and Perioperative Care Clinical Network
- Dr Rohan Grimley, Co-Chair, Statewide Stroke Clinical Network
- Professor Robyn Littlewood, Co-Chair, Queensland Child and Youth Clinical Network
- Dr Alex Markwell, Chair, Queensland Clinical Senate
- Dr Tony Rahman, Statewide Gastroenterology Clinical Network
- Professor Ian Scott, Chair, Statewide General Medicine Clinical Network
- Dr Andrew Staib, Co-Chair, Queensland Emergency Department Advisory Panel
- Mr Mark Tucker-Evans, consumer representative, Chief Executive, Council of the Ageing – Queensland
- Mr Don Whitehouse, consumer representative



Statewide Clinical Network Chairs

# Statewide Anaesthesia and Perioperative Care Clinical Network

The Statewide Anaesthesia and Perioperative Care Clinical Network (SWAPNet) was established in 2007 to improve the quality, safety and effectiveness of anaesthesia and perioperative care in Queensland.

## Our people

**Co-Chairs:** Dr Ivan Rapchuk and Ms Sandra Lenehan

The SWAPNet Steering Committee provides leadership to a network membership of more than 800 clinicians, consumers, primary and community care clinicians and college representatives. The steering committee meets every six weeks. See Table 1 in the Appendix for a list of SWAPNet steering committee members.

## Our achievements 2018-19

### Difficult Airway Alert<sup>1,2</sup>

The network developed an award-winning communication tool to support the registration of a difficult airway event and reduce the risk of future airway morbidity in at-risk patients. The Difficult Airway Alert has been endorsed by the Australian and New Zealand College of Anaesthetists, Airway Management Special Interest Group, implemented in all Queensland public hospitals and adopted by the Royal Hobart Hospital, New South Wales Ministry of Health and the Mater, St Andrews and Uniting Care private hospitals across Queensland.

*Winner of the Enabling Safe, Quality Services and High-Performance Category at the 2018 Queensland Health Awards for Excellence; Presented at the International Airway Conference in Kuala Lumpur in March 2019.*

### Rural Perioperative Team Training Program (RPTTP)<sup>3</sup>

The RPTTP is a multifaceted, multidisciplinary crisis management team training program that involves the transportation and setting up of 'state of the art' life-like simulation and audio-visual equipment in operating theatres across Queensland for two days of intensive scenario-based crisis management training. The program is designed to improve patient safety/patient outcomes and

- 1 <https://clinicalexcellence.qld.gov.au/priority-areas/clinician-engagement/statewide-clinical-networks/anaesthesia-and-perioperative-1>
- 2 <https://clinicalexcellence.qld.gov.au/index.php/improvement-exchange/difficult-airway-alert>
- 3 <https://clinicalexcellence.qld.gov.au/improvement-exchange/rural-perioperative-team-training-program>

performance, communication, staff satisfaction and culture and support the delivery of high-quality healthcare in rural and remote Queensland. The training was delivered at 17 sites involving 23 facilities and more than 500 participants between February and November 2019.

*Finalist in the 'promote, protect and improve' and 'delivering healthcare' categories at the 2019 Queensland Health Awards for Excellence.*



SWAPNet RPTTP Faculty

### Pre-anaesthetic Evaluation Framework<sup>4</sup>

The Pre-Anaesthetic Evaluation Framework aims to deliver safe, high quality healthcare and improve the efficiency of service delivery and patient outcomes. It uses a suite of resources to support the appropriate and effective triage and assessment of patients undergoing procedures requiring anaesthetic. Hospital attendance is minimised and optimal patient outcomes are maintained by streamlining processes and reducing duplication, investigation, assessment, unplanned cancellations and unexpected post-operative complications. The framework working group worked with staff at Caboolture, Bundaberg, Roma, Ipswich, Rockhampton, Gladstone and Emerald hospitals to implement the framework.

### Quality Focused Interventions for the Relief of Systems Team (QFIRST)<sup>5</sup>

SWAPNet's QFIRST model of care, designed to improve the management of high-risk patients before they undergo a procedure, was trialled at the Sunshine Coast University Hospital (Sunshine Coast University Hospital). In consultation with the patient and a multidisciplinary team a pathway is established to ensure the patient's goals are met and clinical risks and length of stay are minimised. Sunshine Coast University Hospital has created a permanent QFIRST nursing position as a result of the trial.

*Winner of 2018 Health Roundtable Innovation Award.*

- 4 <https://clinicalexcellence.qld.gov.au/resources/pre-anaesthetic-evaluation-framework>
- 5 <https://clinicalexcellence.qld.gov.au/index.php/improvement-exchange/quality-focused-interventions-relief-symptoms-team-qfirst>

## Enrolled Nurse Upskilling Program

Building on the *Transition Support Program – Perioperative (TSP-P) for nurses and midwives*, the Network published the TSP-P for enrolled nurses. The program provides enrolled nurses access to a contemporary and clinically-focused professional development program. It also supports new graduates or transferred enrolled nurses to gain further knowledge and skills to work within the perioperative specialty area.

## Anaesthetic Benchmarking System - Obstetrics<sup>6</sup>

The Anaesthetic Benchmarking System- Obstetrics is a web-based data collection tool designed to capture anaesthetic obstetric clinical information in the labour (maternity) and perioperative environments and involve the anaesthetic team in the management of obstetric patients. Data collected from 37 Queensland obstetric services will be used to monitor and measure performance against agreed standards, identify process deficiencies, reduce clinical risk and improve the quality of care, resulting in safer and more satisfying experiences for mothers and babies.

*The SWAPNet Steering Committee acknowledges Dr Guy Godsall, Staff Specialist Anaesthetist, Sunshine Coast University Hospital who developed the audit prototype, and the Sunshine Coast Information Technology Service database developers for their support.*

## ieMR Anaesthetics

The Statewide Digital Anaesthetic Working Group, in collaboration with SWAPNet, drive innovative approaches to the perioperative digital tools and systems to meet the needs of clinicians and patients. In 2019, the group progressed the intensive review and uplift of 11 pain PowerPlans, SAA optimisation, Difficult Airway Alert, Acute Pain Service PowerNote, emergency buzzer implementation and provided advice and support to onboarding sites.

## Statewide Digital Surgery Specialty Group

The Statewide Digital Surgery Specialty Group is a SWAPNet / Surgical Advisory Committee collaboration. Its purpose is to ensure digital systems, tools and processes specifically relating to surgery, including pre-op and post-op, are functioning, integrating and being used in a way that is clinically appropriate. The group also ensures that the appropriate training and education is available for clinicians when changes occur within the digital system that may impact clinical care.

## Planned activity 2019-20

- Collaborate with the Patient Safety and Quality Improvement Service to translate anaesthetic consent and patient information sheets into multilingual format.
- Develop a protocol to support improved communication and management of anaesthetic related drug shortages in Queensland.
- In response to reports of adverse outcomes, a working group has been established to improve the management of central venous catheterisation in Queensland. The project is a SWAPNet, Statewide Intensive Care Network and Queensland Emergency Department Strategic Advisory Committee (QEDSAP) clinical network collaboration.
- The establishment of the Statewide Acute Pain Working Group to initially address the management of opioids in the perioperative environment before identifying statewide acute pain management issues requiring action.
- Develop a pathway to assist and support non-paediatric hospitals in the appropriate management and care of paediatric surgical patients.
- Develop a guideline to support the management of incarcerated patients undergoing elective surgery.

## Get involved

To get involved with SWAPNet or find out more information please contact us:

**W:** <https://clinicalexcellence.qld.gov.au/priority-areas/clinician-engagement/statewide-clinical-networks/anaesthesia-and-perioperative>

**E:** SWAPNET@health.qld.gov.au

**P:** +61 7 3328 9164

<sup>6</sup> <https://clinicalexcellence.qld.gov.au/priority-areas/clinician-engagement/statewide-clinical-networks/anaesthesia-and-perioperative-0>

# Statewide Cancer Clinical Network

The Statewide Cancer Clinical Network (SCaCN) was established in March 2013 to provide expertise, direction and advice on the delivery of quality cancer services across the continuum of care in Queensland.

## Our people

**Chair:** Professor Liz Kenny AO (to 30 June 2019)

The SCaCN Steering Committee provides leadership to a network membership of more than 1000 clinicians, consumers, primary and community care clinicians. The committee meets monthly between January and November. See Table 2 in the Appendix for a list of SCaCN Steering Committee members.

## Our achievements 2018-19

### Annual Cancer Forum

More than 100 delegates attended the annual Cancer Forum 2019: *Transforming Care in the Digital Age*. The April forum focussed on opportunities for cancer care in the context of the Queensland Health Digital Strategy. Data plays an integral part in nearly every advancement in medical science from laboratory research through to improving treatment outcomes for patients. Current data shows that Queensland has the highest age-standardised cancer incidence rate in Australia and also reinforces the gap we need to close for Aboriginal and Torres Strait Islander peoples. The forum identified a need for a Queensland Aboriginal and Torres Strait Islander Cancer Strategy. The Menzies School of Health Research will lead the work with input from the Aboriginal and Torres Strait Islander Health Branch and Central Integrated Regional Cancer Services (CIRCS).

### Statewide Tele-Trials Model Project

The Clinical Oncology Society of Australia (COSA) Australasian tele-trial model was adopted in north Queensland hospitals to give people with cancer living in rural and remote locations increased access to clinical trials. As a result, 25 patients were screened and 10 participants were randomised for clinical trials in 2018/19. The SCaCN sponsored this project and working group. The network steering committee received monthly updates and were the approving body for the working group.

*The project was nominated for a 2019 Premier's Award for Excellence; A journal article 'Implementation of the Australasian Teletrial Model: Lessons from practice' authored by the project working group has been published in the Asia Pacific Journal of Clinical Oncology <https://onlinelibrary.wiley.com/doi/full/10.1111/ajco.13249>.*

### Self-Assessment for Cancer Multidisciplinary Team Meetings<sup>7</sup>

A working group to explore the communication component of the *Cancer Multidisciplinary Team Meetings (MDT)* was established this year. The group's role is to understand how many MDT meetings occur across the state, what type of cancer is discussed and where it is recorded. A survey was conducted by the Central Integrated Regional Cancer Service and a report of findings was distributed to the working group and network's steering committee.

### Planned activity 2019-20

Further develop:

- **Data and informatics:** shared and visible clinical data, workforce data, support data and patient reported outcome measures.
- **Standards of care:** clinical governance for radiation therapies and systemic therapies; Australian Council on Healthcare Standards work; increase clinical trial capacity and access and optimal care pathways.
- **Research and education:** standards; develop SCaCN nursing sub-committee; linking research opportunities, advocacy and facilitating connections.
- **Planning:** further define role of SCaCN and build profile; create communication strategy; build framework methodology incorporating CAR-T cells, genomics, and adolescent young adult monitoring or metrics.

### Get involved

To get involved with SCaCN or find out more information please contact us:

**W:** <https://clinicalexcellence.qld.gov.au/priority-areas/clinician-engagement/statewide-clinical-networks/cancer>

**E:** [Statewide\\_Cancer@health.qld.gov.au](mailto:Statewide_Cancer@health.qld.gov.au)

**P:** +61 7 3074 2104

<sup>7</sup> <https://clinicalexcellence.qld.gov.au/priority-areas/clinician-engagement/statewide-clinical-networks/cancer/multidisciplinary-team>

# Statewide Cardiac Clinical Network

The Statewide Cardiac Clinical Network (SCCN) was established in 2005 to improve safety, equity, efficiency and effectiveness in cardiac care and outcomes for patients.

## Our people

**Chair:** Dr Paul Garrahy

The SCCN Steering Committee provides leadership to a network membership of more than 500 clinicians, consumers, primary and community care clinicians. The Steering Committee meets bi-monthly from February. See Table 3 in the Appendix for a list of SCCN Steering Committee members for the reporting period.

## Our achievements 2018-19

### Combined annual forum

On 5 June 2018, over 500 delegates from the cardiac, respiratory, diabetes, rural and remote, general medicine, renal and stroke clinical networks gathered together for the Collaborating for Aboriginal and Torres Strait Islander Health forum in Brisbane.

The forum focused on bringing clinicians from around Queensland, both government and non-government organisations, and consumer representatives to showcase how Queensland Health is partnering and working collaboratively with local Aboriginal and Torres Strait Islander communities to close the gap and get better outcomes for Aboriginal and Torres Strait Islander health.

The Aboriginal and Torres Strait Islander Rheumatic Heart Disease Action Plan (launched at the forum by the Minister) is currently being implemented.

### Queensland Cardiac Outcomes Registry

The Queensland Cardiac Outcomes Registry (QCOR) is now the most comprehensive cardiac quality data registry in Australia. In 2018-19 a cardiac rehabilitation point of care data and reporting module was added to the existing modules, including cardiac and thoracic surgery, interventional cardiology, electrophysiology and pacing, and heart failure. Each module is managed by a clinical quality specialty group ensuring ongoing relevance. All relevant services in Queensland Health contribute to the registry.

## ECG Flash Project

The SCCN implemented ECG Flash at four hub and 30+ spoke sites. ECG Flash is a process that enables remote clinicians to request and receive rapid analysis of a patient's difficult-to-interpret ECG from a tertiary hospital cardiologist, 24 hours a day, seven days a week. The technology will be rolled out across Queensland with a further four tertiary hospital hubs and 20 spoke sites planned over the next two years.

## Networked Cardiac Services Framework

Development of the *Networked Outreach Cardiology Services in Queensland: Implementation Framework expanded on recommendations of the Cardiac Outreach Services Report (2017)*. The framework describes the systems and content required for improved cardiac care and outcomes in Queensland. Endorsed by Clinical Excellence Queensland and the Aboriginal and Torres Strait Islander Health Branch, the framework has been selected by the Rapid Results Program to be rolled out across the state by 2023.

## Statewide Cardiac Interventional Infrastructure Plan

In partnership with the Queensland Health Planning Branch, the *Statewide Cardiac Interventional (Cath lab and cardiac surgery) Infrastructure Plan 2020 – 2026* was developed. The document is to be used as a guide for the Department of Health, HHSs and clinicians when planning cardiac services in their region.

## Quality Improvement Payment

Together with the Health Purchasing and System Performance Branch the SCCN completed a two-year Quality Incentive Payment program to promote timely referral and uptake of cardiac rehabilitation in Queensland public hospitals.

## Statewide Cardiac Rehabilitation Project

A three-year project to improve the quality and use of cardiac rehabilitation in Queensland Health was completed.

## Rheumatic Heart Disease Action Plan

A partnership with the Aboriginal and Torres Strait Islander Health Branch was established to deliver actions from the *Rheumatic Heart Disease Action Plan 2018-2021*<sup>8</sup>. HHSs have received funding to implement local and SCCN activities.

8 [https://www.health.qld.gov.au/\\_\\_data/assets/pdf\\_file/0026/713609/RHD-Action-Plan-2018-2021.pdf](https://www.health.qld.gov.au/__data/assets/pdf_file/0026/713609/RHD-Action-Plan-2018-2021.pdf)



## Planned activity 2019-20

- Three Statewide Cardiac Clinical Network initiatives were selected as part of the Ministerial Rapid Results Program. They are:
  - Networked Cardiac Care (see above)
  - Value for money procurement
  - Appropriate testing and access to cardiac report
- Statewide roll out of ECG Flash Project
- Further develop QCOR including testing and implementation of an outreach module and quality program to be used in the Networked Cardiac Care Program, implementation of a structural heart application and upgrading the heart failure module. A project to allow the private sector to contribute to QCOR will begin and the network will continue to work with the Australian Commission on Healthcare Safety to establish a National Cardiac Registry.
- Cardiac rehabilitation will remain a focus for the network with the ongoing employment of a cardiac rehabilitation manager and formation of an ongoing cardiac rehabilitation collaborative.
- Continue to support and facilitate the implementation of the Rheumatic Heart Disease Action Plan to ensure measurable outcomes.

- Partner with eHealth, to upgrade the statewide, networked, cardiac catheter imaging and reporting system and implement a new statewide echocardiography system.
- Develop local guidelines for the establishment and implementation of advanced trainee positions.
- Develop a cardiac sonography strategy to counter workforce shortages, particularly in regional sites.
- Partner with Queensland Genomics to establish a Statewide Cardiac Genomics Steering Committee and funding application to establish additional services across Queensland Health.
- Update statewide clinical pathways and Cardiac PowerPlans.

## Get involved

To get involved with SCCN or find out more information please contact us:

**W:** <https://clinicalexcellence.qld.gov.au/priority-areas/clinician-engagement/statewide-clinical-networks/cardiac>

**E:** [Statewide\\_Cardiac\\_Clinical\\_Network@health.qld.gov.au](mailto:Statewide_Cardiac_Clinical_Network@health.qld.gov.au)

**P:** +61 7 3328 9193

# Queensland Child and Youth Clinical Network

The Queensland Child and Youth Clinical Network (QCYCN) was established in 2009 to drive service improvements for children and young people's health.

## Our people

**Co-Chairs:** Dr Kerri-Lynn Webb and Dr Robyn Littlewood

Membership comprises a wide range of clinicians from Queensland Health, non-government organisations, research organisations, general practice, and consumers. Membership is open to all clinicians with an active interest in improving the care of children and young people in Queensland. The wider QCYCN network includes more than 700 clinicians and consumers from Queensland Health, non-government organisations, research organisations and general practice. See Table 4 in the Appendix for a full list of QCYCN Clinician Collaborative members.

## Our achievements 2018-19

### National Strategic Action Plan for Childhood Heart Disease

Network members contributed to the National Strategic Action Plan for Childhood Heart Disease. The action plan recognises the work of the 'At the Heart of the Matter Project', a joint project between the QCYCN and Queensland Paediatric Cardiac Service at Lady Cilento Children's Hospital. It recommends building on this work and piloting a national developmental long-term care pathway.

### Addressing challenges facing Queensland's paediatric workforce (Aboriginal and Torres Strait Islander health workers and child health)

The Aboriginal and Torres Strait Islander Health Workers Maternal, Child and Youth Steering Committee led a review of the role and scope of practice of the Aboriginal and Torres Strait Islander Health Workers (Maternal, Child and Youth) 004 - 007. Standardised role descriptions are now available and recommended for use across Queensland.

Five local cluster groups have been created to provide an open and supportive environment for health workers to network, share experiences and strengthen evidence-base practice. Together, the groups form a statewide collaborative of Aboriginal and Torres Strait Islander Health Workers and local cultural experts.

The Child Health Sub Network conducted statewide scoping, data collection and stakeholder consultation to assess the child health nursing workforce's capacity to meet future health service demands and develop a strategic approach to support HHS planning for the child health nursing workforce.

### Making Tracks in Children's Health (MaTCH) Project

Making Tracks in Children's Health (MaTCH) is a partnership project between QCYCN, Lady Cilento Children's Hospital and Griffith University. It aims to address the gap in childhood obesity service delivery for Aboriginal and Torres Strait Islander children. The three-phase project will be completed by June 2020.

### PEDS ECHO®

The QCYCN established an ECHO (Extension for Community Healthcare Outcomes) series for Parents' Evaluation of Development Status (PEDS) to upskill early childhood care workers. ECHO® is a guided practice model that exponentially increases access to best-practice care and reduces health disparities, through hub-and-spoke knowledge sharing networks.

### An integrated approach for tackling childhood overweight and obesity in Queensland

- The Paediatric Obesity Working Group, in collaboration with Lady Cilento Children's Hospital, Queensland Health's Preventive Health Branch and the University of Queensland, developed the Growing Good Habits website, Queensland's first integrated online hub for childhood overweight/obesity and nutrition. The site targets children, families and health professionals, providing a 'one-stop shop' for practical information to promote a healthy lifestyle.
- The working group is also leading the Healthier Drinks at Healthcare Facilities project at Lady Cilento Children's Hospital and supporting clinicians statewide through telehealth and Project ECHO®.
- A two-year Brisbane Diamantina Health Partners grant was secured to deliver scalable and impactful prevention, education and treatment initiatives from the Queensland Childhood Overweight and Obesity Model of Care across Queensland. This is a partnership with Lady Cilento Children's Hospital, The University of Queensland, Queensland University of Technology, Brisbane South Primary Health Network and West Moreton HHS to tackle childhood obesity.



- Queensland's first Childhood Overweight and Obesity Referral Pathway was endorsed in September 2018 providing clear guidance and support for health professionals to identify and manage childhood overweight/obesity.
- Delivered Paediatric Obesity ECHO® training and upskilling in the prevention and management of childhood overweight and obesity to 70 health professionals (including dietitians, physiotherapist, nurses, GPs, paediatricians, health workers) across Queensland and interstate.

### Care Plan of the Dying Child

The Care Plan of the Dying Child tool was developed to assist paediatric clinicians who have limited experience delivering care at the end of life. A series of videos and webinars based on feedback from parents and clinicians support health professionals to have conversations with children and families about death and dying.

### Paediatric Improvement Collaborative (PIC)

A partnership between Clinical Excellence Queensland and QCYCN, the New South Wales Agency for Clinical Innovation, Safer Care Victoria and Royal Children's Hospital, Melbourne the PIC aims to reduce unwarranted variation in clinical care through timely reviews of Clinical Practice Guidelines.

### Annual forum

Held in Townsville on Monday, 29 April 2019 and attended by more than 80 clinicians, the annual forum focused on partnerships for child and youth health with speakers examining outreach models, partnerships with primary health, the National Disability Insurance Scheme and connecting the workforce. The Centenary of Child Health Services in Queensland was held in conjunction with the forum to reflect on the history and future of child health services.

### Publications

Collaborating with the Isolated Children's Parents' Association, the QCYCN published the 'Orange book', *Children starting school in rural and remote Queensland – Parent Resource*<sup>9</sup>

The QCYCN partnered with multicultural agencies to publish the 'Teal Book', *Culturally and Linguistically Diverse Children and their families – Implications for paediatric and child development services in Queensland*<sup>10</sup>.

9 <https://www.childrens.health.qld.gov.au/wp-content/uploads/PDF/qcycn/isolated-childrens-orange-book.pdf>

10 <https://www.childrens.health.qld.gov.au/wp-content/uploads/PDF/qcycn/culturally-linguistically-diverse-children-and-their-families.pdf>

*The Implementing enhanced sexual health services for statewide school-based youth health nurse 2018 guidelines support the delivery of enhanced sexual health services for students in state secondary schools and provide recommendations and examples of best practice processes.*

### Planned activity 2019-20

- Design and implement a statewide service model for Aboriginal and Torres Strait Islander maternal, child and youth health workers.
- Complete co-design and health service delivery testing of culturally adapted obesity/overweight service for Aboriginal and Torres Strait Islander children and families (MaTCH project).
- Develop a statewide guideline for School Based Youth Health Nurses addressing mental status deterioration.
- Review the Statewide Obesity Model of Care with a focus on vulnerable populations and efficacy within primary care.
- Continue to work with the 'Watch Me Grow' project - an evidence-based practice change to improve developmental screening.
- Modification of existing Victorian paediatric Clinical Practice Guidelines as part of the PIC.
- Review the Health Promotion in the Primary Health Care Setting guideline, develop a pathway for Nurse Navigators, Connected Care and Child Health.
- Host the National Community Child Health Council meeting.
- Develop a Paediatric Advanced Care Plan; a transition guide for patients moving into adult care; and a model of care for patients living in regional, rural and remote locations.
- Update the standards of child development service practice principles (Act Now).
- Develop a trauma position statement for Child Development Services, and a message board platform to connect rural service providers with Lady Cilento Children's Hospital clinical experts for timely clinical support.

### Get involved

To get involved with QCYCN or find out more information please contact us:

**W:** <https://www.childrens.health.qld.gov.au/LadyCilentoChildrensHospital/health-professionals/qcyc-network/>

**E:** [statewide\\_child\\_and\\_youth\\_netowrk@health.qld.gov.au](mailto:statewide_child_and_youth_netowrk@health.qld.gov.au)

**P:** +61 7 3069 7227

# Statewide Dementia Clinical Network

The Statewide Dementia Clinical Network (SCDN) was established in December 2007 to improve service delivery and quality of life for people with dementia.

## Our people

**Co-Chairs:** Dr Alison Argo and Dr Keren Harvey

The SCDN Steering Committee provides leadership to a network membership of more than 380 medical, nursing and allied health clinicians, and representatives of non-government and consumer organisations supporting people with dementia. The steering committee meets monthly. See Table 5 in the Appendix for a list of SCDN Steering Committee members.

## Our achievements 2018-19

### Annual forum

On 26 October 2018, more than 100 delegates attended the combined SCDN and Statewide Older Person's Health Clinical Network (SOPHCN) Forum to discuss *'The Good, the Bad and the Ugly'*.

### Clinical Pathways

A Cognitive Impairment Pathway was developed to provide guidance for clinicians when responding to a patient who has a positive screening test for cognitive impairment.

### Dementia Discharge Processes Project<sup>11</sup>

Developed in collaboration with the SOPHCN, a Dementia Discharge Pathway aims to improve the hospital discharge process for older people living with dementia. The project also delivered a person-centred communication package, *Partnering on Discharge*, to support family inclusion in discharge planning.

### Cognitive Impairment Screening Toolkit

The network developed a toolkit to support HHSs to meet National Safety and Quality Health Service Standards. The toolkit aids in the screening and identification of patients with existing cognitive impairment and those at risk of developing delirium when entering a HHS.

<sup>11</sup> <https://clinicalexcellence.qld.gov.au/improvement-exchange/dementia-discharge>

## Clinical Prioritisation Criteria

The development of a Clinical Prioritisation Criteria in the specialty area of dementia and cognitive impairment / memory clinic was supported by the network and published in 2019.

## Planned activity 2019-20

- The Cognitive Screening Education Work Group will progress work to increase awareness and uptake of the Cognitive Impairment Screening Toolkit (CIST)<sup>12</sup>, build networks of cognitive champions across all HHSs and evaluate learning, service delivery and culture outcomes.
- The Medication Auditing Work Group will progress strategies to improve medication prescribing and care practices for people with dementia in the public hospital setting.

## Get involved

To get involved with SCDN or find out more information please contact us:

**W:** <https://clinicalexcellence.qld.gov.au/priority-areas/clinician-engagement/statewide-clinical-networks/dementia>

**E:** [Statewide\\_Dementia\\_Network@health.qld.gov.au](mailto:Statewide_Dementia_Network@health.qld.gov.au)

**P:** +61 7 3328 9187

<sup>12</sup> <https://clinicalexcellence.qld.gov.au/improvement-exchange/cognitive-impairment-screening-toolkit>



## Statewide Diabetes Clinical Network

The Statewide Diabetes Clinical Network (SDCN) was established in 2005 to improve the care and outcomes of patients with diabetes.

### Our people

**Co-Chairs:** Professor Jerry Wales and Ms Tracey Tellam (to 30 June 2019).

The SDCN Steering Committee provides leadership to a network membership of more than 300 clinicians, consumers, primary and community care clinicians. The committee meets monthly. See Table 6 in the Appendix for a list of SDCN Steering Committee members.

### Our achievements 2018-19

#### Queensland Inpatient Diabetes Survey (QuIDS)

The SDCN conducted the state's largest and most comprehensive audit of inpatient diabetes management and patient surveys at more than 25 Queensland public hospitals. Data analysis is ongoing.

#### Ambulatory high-risk foot services

The high-risk foot data collection form on MARS (digital Medications Management, Anaesthetics and Research Support) was updated to capture mandatory referral information for performance reporting. A 75 per cent increase in foot ulcer activity has been recorded over 12 months through MARS, with foot ulcer visits reaching 3000 per month.

The SDCN received recurrent funding from the Department of Health for ambulatory high-risk foot services. In the first year of funding, targeting timely access, there was a 46 per cent increase in new foot ulcer patients seen within best practice wait times.

#### Queensland clinical guidelines

In consultation with the Statewide Podiatry Network, the Queensland Clinical Guideline on Medical Grade Footwear was reviewed. The guidelines recommend criteria for customised medical grade footwear to prevent hospital admissions.

### Statewide Digital Diabetes Working Group

In collaboration with the Diabetes Clinical Network, the Statewide Digital Diabetes Working Group strives to continually improve the digital systems used by clinicians. Highlights of the working group include:

- introduction of updated medication to the ieMR;
- review and uplift of the Diabetes Ketoacidosis Adult and Paediatric PowerPlans;
- ongoing investigation into the integration of blood glucose monitors into the ieMR;
- investigation of ieMR reporting requirements; and extractable information for use in outpatient clinics; and
- development of a PowerPlan for Dose-Checker in the ieMR.

### Planned activity 2019-20

- The incidence of Diabetic Ketoacidosis (DKA) at first presentation of type 1 diabetes has increased in the past 15 years. It is widely accepted that many presentations are preventable. Formal and informal programs have successfully decreased rates in individual regions. The DKA project will identify and engage appropriate stakeholders (including schools, GPs and Primary Health Networks) to develop resources and educational tools to help prevent DKA.
- The Type 2 Diabetes working group will review the national guidelines for adolescent and younger people taking into account the bigger picture and multidiscipline teams.
- The newly formed diabetes in pregnancy working group will focus on type 1 and continuous glucose monitors for pregnancy (cover for pre conception, pregnancy and post-partum).

### Get involved

To get involved with SDCN or find out more information please contact us:

**W:** <https://clinicalexcellence.qld.gov.au/priority-areas/clinician-engagement/statewide-clinical-networks/diabetes>

**E:** [Statewide\\_Diabetes\\_Network@health.qld.gov.au](mailto:Statewide_Diabetes_Network@health.qld.gov.au)

**P:** +61 7 3328 9302

# Digital Healthcare Improvement Clinical Network

The Digital Healthcare Improvement Network (DHIN) was established in 2017 to provide clinical leadership, support and direction to clinical teams in the area of digital transformation to ensure quality clinical care remains the primary focus.

## Our people

**Co-Chairs:** Dr Andrew Staib and Dr Clair Sullivan

The DHIN Steering Committee provides leadership to a network membership of more than 120 clinicians, consumers, primary and community care clinicians. The steering committee meets monthly. See Table 7 in the Appendix for a list of DHIN steering committee members.

## Our achievements 2018-19

### Guidance and advice

Digital healthcare is considered as one of the key solutions to the strategic challenges faced by the health system. In 2018-19 the network used the expertise of its membership to provide advice and guidance to HHSs, support and lead digital innovation, provide clinical governance, foster collaboration and set the strategic agenda for the network in 2019-20.

## Planned activity 2019-20

- A planning day to inform the 2020 Action Plan and direction of the network
- The establishment of clinical decision support and capacity and capability working groups to investigate user experience and expand digital workforce capabilities within Queensland Health
- Code set upgrade
- Clinical governance input for statewide digital projects and activities
- Digital clinical strategic direction across Queensland Health
- Educational and clinical support.

## Get involved

To get involved with DHIN or find out more information please contact us:

**W:** <https://clinicalexcellence.qld.gov.au/priority-areas/clinician-engagement/statewide-clinical-networks/digital-healthcare-improvement>

**E:** [StatewideDigitalHINetwork@health.qld.gov.au](mailto:StatewideDigitalHINetwork@health.qld.gov.au)

**P:** +61 7 3328 9182



# Statewide Gastroenterology Clinical Network

The Statewide Gastroenterology Clinical Network (SGCN) was established in 2016 to improve the care and outcomes of patients with gastrointestinal tract conditions.

## Our people

**Chair:** Dr Tony Rahman

The SGCN Steering Committee provides leadership to a network membership of more than 140 clinicians, consumers, primary and community care clinicians. The committee meets bi-monthly. See Table 8 in the Appendix for a list of SGCN Steering Committee members.

## Our achievements 2018-19

### Queensland Hepatitis C Treatment in Prisons Forum

Network members took part in forum discussions to eliminate Hepatitis C (HCV) from Queensland correctional centres. With significantly higher rates of HCV compared to the general population, correctional centres are listed as a priority population in Australia's national Hepatitis C Strategy. The forum was convened by the Australasian Society for HIV, Viral Hepatitis and Sexual Health Medicine (ASHM) and funded by Queensland Health.

### CURE-IT Project

More than 600 inmates at Woodford Correctional Centre were screened for Hepatitis C, and more than 200 were treated for the disease. The network supported the project through funding and clinical expertise, along with representation on the steering committee.

### Advanced Trainee selection process

The appointment process for advanced trainees in gastroenterology was redesigned and implemented.

### Colonoscopy training for regional clinicians

Colonoscopy leads from the Gastroenterological Society of Australia led a training program at the Prince Charles Hospital to upskill and educate:

- Regional practitioners in the innovative GP endoscopy model adopted by Queensland Health.
- Regional surgical practitioners in new advances in practicing safe colonoscopy.
- Cairns and Townsville GP and nurse endoscopists and surgical practitioners in new advances in practicing safe colonoscopy.
- The SGCN Planning Day was held on 8 May 2019. A number of significant topics and key documents were presented and discussed such as ieMR & Endoscopy Services Information System Solution Project, National Health and Medical Research Council Surveillance Guidelines, Colonoscopy Care Standard and National Accreditation Standards.

### Planned activity 2019-20

- Implementation of the *Endoscopy Action Plan – Advancing health: Improving the patient journey, to improve the health of Queenslanders* by delivering sustainable, equitable access to high quality gastrointestinal endoscopy services.

### Get involved

To get involved with SGCN or find out more information please contact us:

**W:** <https://clinicalexcellence.qld.gov.au/priority-areas/clinician-engagement/statewide-clinical-networks/gastroenterology>

**E:** [Statewide\\_Gastro\\_Network@health.qld.gov.au](mailto:Statewide_Gastro_Network@health.qld.gov.au)

**P:** +61 7 3328 9175

# Statewide General Medicine Clinical Network

The Statewide General Medicine Clinical Network (SGMCN) was established in 2010 to promote optimal health outcomes within general medicine services throughout Queensland.

## Our People

**Chair:** Professor Ian Scott

The SGMCN Steering Committee provides leadership to a network membership of 265 clinicians, consumers, primary and community care clinicians. The steering committee meets monthly. See Table 9 in the Appendix for a list of SGMCN Steering Committee members.

## Our Achievements 2018-19

### Combined General Medicine and Older Person's Network forum

More than 200 delegates (including three from Japan, 30 from the United States and 68 across Australia who dialled in via webinar) attended the forum, discussing all aspects of frailty from screening and assessment to advance care planning.

### Guidelines and position statements

The network developed:

- a position statement on appropriate staffing and activity levels for general medicine services in public hospitals throughout Queensland.
- guidelines for criteria for acute admissions to general medicine services throughout Queensland, aimed at standardising practice across the state.
- guidelines for a patient focused multi-disciplinary, integrated and patient-centred approach to delivering optimal perioperative care from the moment of contemplating surgery through to full recovery following operation. The guideline was co-endorsed by SOPHCN, SWAPNET and the Surgical Advisory Committee.
- updated guidelines for medical assessment and planning units.

These documents will provide guidance to the HHS, hospitals and health service managers and clinical directors.

## SGMCN Mind the Gaps Survey Report

The network surveyed directors of general medicine, senior managers, nursing and allied health staff in general medicine throughout Queensland public hospitals to determine the alignment of current operations with standards set out in the SGMCN quality and safety position statement released in November 2017. The Mind the Gaps survey report identified deficits and possible remedial strategies and proposed a set of performance indicators for future service monitoring.

## Digital Health

Members established a digital health-working group to provide advice and guidance on general medicine services for the digital hospital.


SGMCN Chair Professor Ian Scott co-chairs the Strategic Advisory Committee for the Healthcare Innovation and Transformation Excellence Digital Patient Flow project.

## Committee membership

The SGMCN was represented on the Low Benefit Care Steering Committee and Comprehensive Geriatric Assessment Working Group by Associate Professor Ian Scott.

## Planned activity 2019-20

- Integrated care: Building Specialist Generalist Services in the Community. Identify scenarios for which use of structured guidance should be considered obligatory in standardising best evidence practice and generate/disseminate such guidance as necessary.
- Formulate an agreed and achievable minimum Queensland Emergency Admission Target (QEAT) for general medicine services, considering the diverse nature of general medicine caseloads.
- Develop a web portal of evidence-based guidelines and resources for common acute scenarios.
- In response to a request from the Choosing Better Care Together Steering Partnership, the network will identify at least two Choosing Wisely recommendations for a concerted program of awareness raising, education, audit and feedback, and ongoing monitoring.

- 
- Develop and promote an early frailty assessment tool as part of the Comprehensive Geriatric Assessment program. Maintain a partnership with the FRAIL Collaborative to evaluate the effects of standardised older person assessment and intervention programs in public hospitals.
  - Maintain partnership with the Sepsis Collaborative to develop and evaluate an early sepsis recognition and management pathway.
  - In partnership with Metro South HHS, the network will develop a digital Acute Resuscitation Plan (ARP) form that can be stored and updated as required in ieMR and generate reminders for patients whose ARP has not been completed within 48 hours of presentation.
  - The network will partner with Queensland Health's End of Life Care Reference Committee to promote end of life care pathways emphasising the need for early referral to palliative care for patients with difficult to control symptoms or who require admission to hospice.
  - Distribute tools and resources to general medicine services to screen patients at risk of inappropriate polypharmacy (according to number of medications, age and other strong risk predictors) and apply the CEASE protocol.

## Get Involved

To get involved with the SGMCN or find out more information please contact us:

**W:** <https://clinicalexcellence.qld.gov.au/priority-areas/clinician-engagement/statewide-clinical-networks/general-medicine>

**E:** [Statewide-GeneralMedicine-Network@health.qld.gov.au](mailto:Statewide-GeneralMedicine-Network@health.qld.gov.au)

**P:** +61 7 3328 9175

# Statewide Intensive Care Clinical Network

The Statewide Intensive Care Clinical Network (SICCN) was established in 2007 as a multidisciplinary group responsible for the strategic direction and delivery of intensive care services across the care continuum in Queensland.

## Our people

**Chair:** Dr Neil Widdicombe

The SICCN Steering Committee provides leadership to its network membership of more than 130 clinicians and consumers. The committee meets quarterly. See Table 10 in the Appendix for a list of SICCN Steering Committee members.

## Our achievements 2018-19

### Proof-of-Concept Project: Extracorporeal membrane oxygenation (ECMO) Retrieval Service

Implementation of a road-based ECMO retrieval service in south east Queensland in partnership with Retrieval Services Queensland, Metro North and Metro South HHSs.

The service received 67 patient referrals between May 2017 and December 2018, 24 of which resulted in transfer. Of those, seven patients were retrieved on conventional ventilation, 14 were placed on ECMO and retrieved and a further three patients already hospitalised on ECMO were transferred to a tertiary level facility. On the back of this success, further steps are being taken to establish a sustainable aeromedical ECMO retrieval service.

*ECMO care is highly specialised and only provided in a small number of specialist centres in Queensland. A safe and coordinated ECMO retrieval service helps critically ill patients outside of major metropolitan centres to access quaternary-level critical care support. These services might otherwise be inaccessible to such patients, due to physiological instability preventing transport.*

### Queensland Paediatric Critical Care Pathway Project

The Queensland Paediatric Critical Care Pathway (QPCCP) project is an innovative clinical redesign project led by clinicians in collaboration with consumers. The purpose of QPCCP is for critically

unwell children and their families in Queensland, and its catchment, to receive the best possible experience and outcome. The project is sponsored by the Deputy Director-General, Clinical Excellence Queensland and works closely with Queensland Child and Youth Clinical Network, Paediatric Intensive Care Advisory Group and Queensland Emergency Care of Children.

The diagnostic phase involved extensive qualitative and quantitative data collection, including data linkage across seven patient administrative and clinical databases, to understand the current state in caring for critically ill children. This guided the program and co-design groups for the solution design workshop held in April 2019, where 100 stakeholders from across the state, including New South Wales, proposed a diverse range of solution ideas. This informed a prioritised set of solutions for the provision of statewide paediatric critical care and transport that will be implemented, evaluated, refined and embedded over the next three years. Eight working groups have been established to complete high level solution design, identifying key performance indicators, tasks and strategies to enable expected outcomes, and to inform implementation and long-term sustainability.

### ANZICS Critical Care Datathon

The Australian and New Zealand Intensive Care Society (ANZICS) Critical Care Datathon brings together multi-disciplinary clinical groups, predominantly within the Intensive Care domain, to work with data scientists, biostatisticians, researchers and innovators in healthcare to explore large data sets to answer clinically relevant questions translating point of care to change practice.

The datathon was co-hosted with ANZICS and the Queensland University of Technology, sponsored by the College of Intensive Care Medicine, Google Cloud, and iMDsoft, and supported by MIT Critical Data, Australian Rehabilitation Outcomes Centre, Servian, and Australian College of Critical Care Nurses.

Sixteen teams consisting of 104 attendees (both interstate and international) participated, with mentors from Massachusetts Institute of Technology, the Imperial College (United Kingdom) and the National University of Singapore.

Two abstracts about the 'datathon' were accepted for presentation at the 8th Annual NHMRC Symposium on Research Translation.



## Planned activity 2019-20

- A coordinated statewide strategy for ECMO services will be developed. While an established centralised paediatric ECMO service already exists, this project will have benefits for both adult and paediatric service provision in Queensland. Additionally, the proposed project will inform on future viability and feasibility of potential ECMO service expansion to maintain a high-quality clinical service to the population of Queensland.

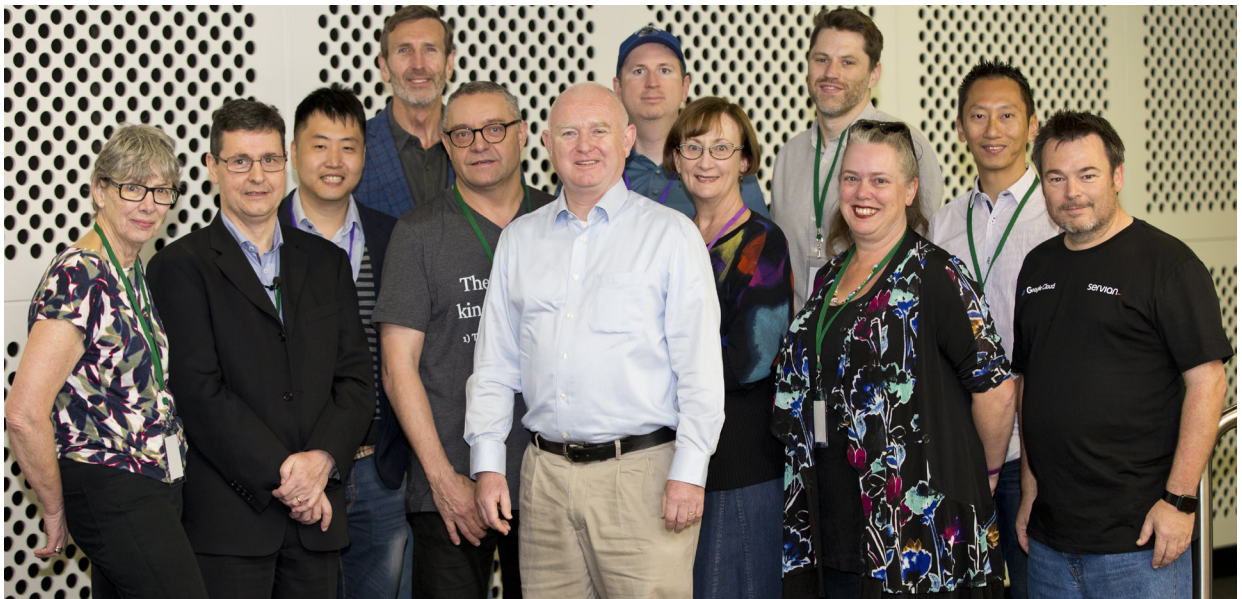
## Get involved

To get involved with SICCN or find out more information please contact us:

**W:** <https://clinicalexcellence.qld.gov.au/priority-areas/clinician-engagement/statewide-clinical-networks/intensive-care>

**E:** [statewide-intensivecare-network@health.qld.gov.au](mailto:statewide-intensivecare-network@health.qld.gov.au)

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*Intensive care unit datathon opening*

# Statewide Maternity and Neonatal Network

The Statewide Maternity and Neonatal Network (SMNCN) was established in 2008 to establish strong links between clinicians across HHS boundaries to support:

- consultation, comparison and sharing
- improved access, service delivery and patient outcomes
- innovation and evidence-based practice, education and research.

## Our people

**Chair:** Associate Professor Rebecca Kimble

The SMNCN Steering Committee provides leadership to a network membership of more than 3000 clinicians, consumers, primary and community care clinicians. The steering committee meets monthly. See Table 11 in the Appendix for current SMNCN Steering Committee membership.

## Our achievements 2018-19

### Maternity and neonatal network forum

More than 150 Queensland clinicians and healthcare leaders attended the Statewide Maternity and Neonatal Clinical Network Forum on 1–2 November 2018. The forum explored perinatal care at the threshold of viability, perinatal mental health and shared outcomes of work initiated at the 2016 Maternity Services Forum. Forum highlights included a 10-year celebration of the Queensland Clinical Guidelines' contribution to improving quality, safety and standardisation of care.

### Education for imminent birth, neonatal resuscitation, and neonatal stabilisation for retrieval

The network continued its involvement in education programs that equip clinicians with the skills to confidently and effectively respond to immediate and emergent maternity and neonatal care situations. All services, birthing and non-birthing require capability in each domain to meet requirements of the Clinical Services Capability Program.

## eMR Maternity

The Statewide Digital Maternity Working Group ensures the digital tools and systems meet the needs of clinicians and patients. In 2019, the group provided support and advice to onboarding sites; recommended changes to the Digital Early Warning Tool to improve patient safety; drove improvements to the Perinatal Data Collection Tool and advocated for its timely update to meet statutory obligations; and resolved a coding error causing duplicated patient records.

## ieMR Critical Care (Neonatal)

The critical care optimisation sub-specialty group investigated opportunities to support ieMR products currently available in Australia to meet the needs of adult, paediatric and neonatal intensive care units. A detailed requirements specification was produced to guide development of neonatal ieMR components.

## Neonatal Eye Screening Program

The program is working with Paediatric Ophthalmology at Queensland Children's Hospital to create retinal imaging camera (RetCam) training materials, credentialing pathways, and system networking for remote image interpretation. Babies with risk factors for retinopathy of prematurity, a degenerative eye condition, are transferred weekly for RetCam screening at major paediatric ophthalmology services.

## Normal Birth Symposium

In partnership with the Office of the Chief Nursing and Midwifery Officer, the SMNCN held a one-day normal birth symposium in April 2019 to promote a positive organisational philosophy of care towards birth.

## Early antenatal care and stopping smoking for Aboriginal and Torres Strait Islander mothers

Working with the Aboriginal and Torres Strait Islander Health Branch, the SMNCN is supporting HHSs to engage Aboriginal and Torres Strait Islander women early in pregnancy to stop smoking before 20 weeks gestation. Early data shows significant improvement in most HHSs, with some locations performing up to 33 per cent above baseline.



## National Digital Pregnancy Health Record (DPHR) Data Harmonisation

The SMNCN conducted statewide consultation to establish the Queensland position on data specification for a National Digital Pregnancy Health Record. The National DPHR Data Harmonisation Committee used the Queensland position as the basis for the national unified dataset. Development and piloting of the National DPHR is planned for 2020.

### Executive functions

The SMNCN provides expert advice and clinical leadership to the Department of Health and HHSs. In 2018-19 the SMNCN provided clinical oversight of Queensland Clinical Guidelines and associated clinician education and parent information, informed consent forms, Early Warning Tools, the Queensland Neonatal Medicines Formulary, and incorporation of pregnancy weight gain charts.

## Planned activity 2019-20

- Continuing to work with the Aboriginal and Torres Strait Islander Health Branch and HHSs to engage Aboriginal and Torres Strait Islander women for early pregnancy care and to stop smoking before 20 weeks gestation.
- The Rural Maternity Forum was held on 12-13 November 2019.
- Partnering with Clinical Excellence Queensland Telehealth to deliver augmented reality for maternity and neonatal point of care support.

### Get involved

To get involved with SMNCN or find out more information please contact us:

**W:** <https://clinicalexcellence.qld.gov.au/priority-areas/clinician-engagement/statewide-clinical-networks/maternity-and-neonatal>

**E:** [Statewide\\_Maternity\\_\\_Neonatal\\_Network@health.qld.gov.au](mailto:Statewide_Maternity__Neonatal_Network@health.qld.gov.au)

**P:** +61 7 3328 9302

# Statewide Older Person's Health Clinical Network

The Statewide Older Person's Health Clinical Network (SOPHCN) was established in recognition of the unique care required for many older persons. The network identifies gaps in acute and subacute care services—rehabilitation, palliative care, subacute mental health and geriatric evaluation management and psycho-geriatric services—to guide improvements in patient health outcomes, functional capacity and quality of life.

## Our people

**Co-Chairs:** Dr Lisa Kelly and Dr Robert O'Sullivan

The SOPHCN steering committee provides leadership to a network membership of more than 200 clinicians, consumers, primary and community care clinicians. The steering committee meets six times a year. See Table 12 in the Appendix for current SOPHCN Steering Committee membership.

## Our achievements 2018-19

### Combined General Medicine and Older Person's Clinical Network Forum

More than 200 delegates (including three from Japan, 30 from the United States and 68 across Australia who dialled in via webinar) attended the forum, discussing all aspects of frailty from screening and assessment to advance care planning.

### Dementia Discharge Pathway Project

In collaboration with the Statewide Dementia Clinical Network, the Dementia Discharge Pathway aims to improve the hospital discharge process for older people living with dementia. The project also delivered a person-centred communication package and 'Partnering on Discharge' to support family inclusion in discharge planning.

### BPSD in Dementia Project / Cognitive Care Project

The network simplified collaborative pathways of care for people experiencing behavioural and psychological symptoms of dementia (BPSD) and/or delirium within Rockhampton and surrounding areas. An updated decision pathway for 'BPSD 123' was made available to clinicians.

## Co-OPERATE Project

Produced a report with a decision support tool and key recommendations to guide surgeons, anaesthetists, physicians, nursing staff and allied health professionals in the perioperative assessment and management of older surgical patients.

## Geriatric Services Register

A register of Queensland Health geriatric services was created to give health professionals and consumers easy access to information about geriatric services available in their area.

## MARS Medication

The SOPHCN Digital Work Group identified medication potentially inappropriate for older people on the ieMR MARS medication platform, resulting in a change to the dosing range for prescribers using ieMR.

## Planned activity 2019-20

- Explore and collaborate on funding applications for older person's health improvements in the ieMR, with a focus on PowerPlans and digitising patient flow.
- The network will continue its involvement in the FRAIL Collaborative; Queensland Emergency Department Care of the Older Person Committee; Queensland Health Frail Older Person's Collaborative; CHERISH (Eat Walk Engage); Frail Older Person Comprehensive Assessment Work Group; and Care at the End of Life Committee.

## Get involved

To get involved with SOPHCN or find out more information please contact us:

**W:** <https://clinicalexcellence.qld.gov.au/priority-areas/clinician-engagement/statewide-clinical-networks/older-persons-health>

**E:** [Statewide\\_OlderPersons@health.qld.gov.au](mailto:Statewide_OlderPersons@health.qld.gov.au)

**P:** +61 7 3328 9183



## Statewide Persistent Pain Management Clinical Network

The Statewide Persistent Pain Management Clinical Network (SPPMCN) was established in March 2017 in response to a request by clinicians working within persistent pain services across Queensland to improve patient access to evidence based multidisciplinary care.

### Our people

**Co-Chairs:** Dr Kathleen Cooke and Mr Steve Cadell

The SPPMCN Steering Committee provides leadership to a network membership of more than 300 clinicians, consumers, primary and community care clinicians. The steering committee meets monthly. See Table 13 in the Appendix for a list of SPPMCN Steering Committee members.

### Our achievements 2018-19

#### Clinical Prioritisation Criteria

Development and implementation of the Clinical Prioritisation Criteria for persistent pain patients.

#### ReBoot

Implementation of a persistent pain self-management digital program for community-based patients.

#### Managing the Pain of Opioids

Network members played a key role in the Queensland Clinical Senate meeting, 'Managing the pain of opioids' in July 2018. Recommendations from the meeting included a statewide stewardship program to manage persistent pain and minimise the risk of unintended harm from opioids and other high-risk pain medications.

### Planned activity 2019-20

- The network will establish and expert working group with public and private service providers to develop the Clinical Services Capability Framework (CSCF).
- A persistent pain project will review and map current statewide services to the CSCF including a comprehensive needs analysis of services. It will include the collation of Electronic Persistent Pain Ourcoes Collaboration (ePPOC) data, adverse patient safety (Riskman) and opioid related data for pain services in collaboration with clinicians, primary health care providers (GPs and PHNs) and consumers.
- Review and assess access to multidisciplinary pain services for vulnerable groups such as regional/remote, children, pelvic pain and Aboriginal and Torres Strait Islander peoples.
- Develop recommendations for a Statewide Action Plan 2020 to 2025.
- Develop a sustainable network of key stakeholders to discuss workforce issues, current resources and educational needs of the multidisciplinary pain team and consumers.
- Review ways to improve transitions of care between primary health and hospital-based services to prevent unnecessary hospitalisation and emergency department presentations.
- Review the effectiveness of current models of care for pain management and identify the most effective high benefit, low cost pain management interventions.
- Identify research priorities related to patient experience and effective pain management including a comprehensive literature review.
- Support pain management services across the state in the collection of national standard data, ePPOC, to be used to guide improvements in online self-management programs and current service capabilities.

- The 2020 forum will be held in July and build on the success of the 2019 Pain Week activities, which included a podcast with specialist clinicians discussing case studies on the language of pain and regulation of opioids in persistent pain management.
- Progress the fast track pain management service in Cairns, which is a community integrated strategy in collaboration with current service providers, to improve access to pain management specialists.
- Develop and implement a project plan that provides targeted training to improve multidisciplinary clinician education for medication management, for both acute and persistent pain, the monitoring of medication misuse and dependency, and prescribing and administration practices in hospitals and primary care that place patients at potential risk.
- Following the success of Project Extension for Community Healthcare Outcomes (ECHO) in providing primary health care clinicians with the skills to manage complex paediatric pain management issues, the network will continue a program of education for adult services in regional areas.
- Improve the stewardship of pain medication for all patients by implementing a pain management stewardship program and collaborating on the standards around the safe prescribing of monitored medicines.

## Get involved

To get involved with SPPMCN or find out more information please contact us:

**W:** <https://clinicalexcellence.qld.gov.au/priority-areas/engagement/statewide-clinical-networks/persistent-pain-management>

**E:** [PersistentPainManagementNetwork@health.qld.gov.au](mailto:PersistentPainManagementNetwork@health.qld.gov.au)

**P:** +61 7 3328 9364

# Queensland Emergency Department Strategic Advisory Panel

The Queensland Emergency Department Strategic Advisory Panel (QEDSAP) was established in 2006 and draws on the combined knowledge, clinical and operational expertise of the state's emergency departments to influence, progress, develop and reform emergency care in Queensland.

## Our people

**Chair:** Dr Andrew Staib and Dr Niall Small

QEDSAP provides leadership to a network membership of more than 300 clinicians. The panel and five working groups meet quarterly or as required. Working groups include: ED Care of Children, ED Care of Older Persons, ED Quality Indicators / Measures, ED Sub-Speciality Group (Digital Health) and ED Workforce and Wellbeing. See Table 14 in the Appendix or a list of QEDSAP Steering Committee members.

## Our achievements 2018-19

### Annual forum

The annual forum held on 23 and 24 October 2018 at the State Library showcased the work of the five QEDSAP working groups and how ED research projects can be translated into practice in collaboration with the Emergency Medicine Foundation. The future of EDs and how the Department of Health and HHSs can meet the increasing demands on the system was also discussed.

### Performance measure

A performance measure for HHSs was included in the 2018-2019 Service Agreement of 'ED Length of Stay of greater than 24 hours'. This indicator reflects the overall effectiveness of hospital patient flow processes and improves patient care.

### Fact sheets

Fact sheets on 53 conditions were developed for patients on discharge from the ED.

### Leadership

Seventy-one clinicians attended an ED-specific leadership program to enhance leadership skills and improve culture and wellbeing within EDs across Queensland.

## Quality and reporting

The network developed an ED Quality Event Dashboard in collaboration with Patient Safety and Quality Improvement Service and a standardised data dictionary and extraction process for statutory reporting.

## Planned activity 2019-20

- 120 emergency department clinicians will attend an emergency department specific leadership program with an emergency department clinician co-facilitating the program.
- Launch the Queensland Paediatric Emergency Care website, hosted by Lady Cilento Children's Hospital, which provides clinicians and patient resources when caring for children in Queensland emergency departments.
- Launch the Children's Resuscitation Emergency Drug Doses (CREDD) book. The CREDD book is a weight-based medication and equipment guide intended for use by clinicians managing critically unwell children during the initial stages of resuscitation. It contains information on the recommended dosing, preparation and delivery of drugs administered in a wide range of paediatric emergencies.
- Implementation of the Queensland Triage Education Package to standardise training for triage staff across Queensland emergency departments.
- Support the Frail Older Persons Program models of care including; Residential Aged Care Facility (RACF) acute care support services; Geriatric Emergency Department Intervention (GEDI) and Inpatient Geriatric Model 'Eat Walk Engage'.
- Support the implantation of the Clinical Fragility Scale and clinician education of the unique care needs of older persons in the ED.
- Support the PROV-ED Project. PROV-ED Project implements established clinical redesign initiatives to improve value-based care of patients presenting to EDs across Queensland.

## Get involved

To get involved with QEDSAP or find out more information please contact us:

**W:** <https://clinicalexcellence.qld.gov.au/priority-areas/engagement/statewide-clinical-networks/queensland-emergency-department-strategic>

**E:** [Statewide-ED-Network@health.qld.gov.au](mailto:Statewide-ED-Network@health.qld.gov.au)

**P:** +61 7 3328 9156

# Statewide Rehabilitation Clinical Network

The Statewide Rehabilitation Clinical Network (SRbCN) was established in 2015 to engage the growing number of rehabilitation physicians, allied health and nursing professionals working in rehabilitation services.

## Our people

**Co-Chairs:** Dr Tim Geraghty and Ms Kiley Pershouse

The SRbCN Steering Committee provides leadership to a network membership of 350 clinicians, consumers, primary and community care clinicians. The steering committee meets monthly between February and November each year. See Table 15 in the Appendix for a list of SRbCN Steering Committee members.

## Our achievements 2018-19

### Goal-setting in rehabilitation services

The SRbCN sponsored the Goal-setting in Rehabilitation Services project<sup>13</sup> and development of the Rehabilitation Goal-setting Guideline and Implementation Toolkit and website<sup>15</sup>, designed to facilitate consumer engagement in goal-setting and improve rehabilitation outcomes.



*Rehabilitation network excellence award winner*

## SRbCN and ABI SCI Connect Forum – Better Together!

The SRbCN in partnership with Acquired Brain Injury - Spinal Cord Injury (ABI SCI) Connect held the annual rehabilitation forum in June 2019. The forum theme – Better Together – highlighted our vision to work collaboratively to enable a capable, consumer-focused service system that delivers the best possible outcomes for people participating in rehabilitation. More than 70 rehabilitation health professionals and consumers attended the forum, which featured presentations and workshops on a variety of rehabilitation topics including; goal-setting in rehabilitation, spinal cord injury and hypertonicity management.

## Queensland Health Rehabilitation Benchmarking Workshop

The SRbCN co-hosted the Australasian Rehabilitation Outcomes Centre Rehabilitation Benchmarking Workshop for Queensland Health rehabilitation services in October 2018. More than 45 stakeholders had the opportunity to review their facility inpatient rehabilitation data, benchmark with like services and discuss with colleagues the reasons for variation in processes and outcomes.

## Rehabilitation service directories

Two rehabilitation service directories were published online in February 2019:

- *Rehabilitation service directory* for health professionals contains information about Queensland Health rehabilitation services to facilitate contact and referral between services.
- Rehabilitation service listings for consumers are accessible via QFinder2.0, the Queensland directory of health and community services.

## SRbCN Hypertonicity Special Interest Group

The SRbCN Hypertonicity Special Interest Group (SIG) was established to engage and support health professionals who work with people experiencing hypertonicity and spasticity. The group has 106 members from Queensland and northern New South Wales including public and private adult and paediatric rehabilitation nursing, allied health and medical professionals.

<sup>13</sup> <https://clinicalexcellence.qld.gov.au/improvement-exchange/goal-setting-rehabilitation>





## Building efficient and equitable pathways to and through rehabilitation after stroke

The SRbCN collaborated with the Statewide Stroke Clinical Network on a project that followed patients for six months from admission with a stroke. The project supported systematic data collection through all sectors of rehabilitation in seven sites across Queensland and created a unique opportunity to map current processes and pathways of assessment, referral and provision of rehabilitation through patient reported outcomes.

### Planned activity 2019-20

- General Practitioners (GPs) have a key role in the ongoing care of patients after inpatient rehabilitation and throughout their rehabilitation pathway. The Enabling GP Integration with Rehabilitation Services project will identify key points in the rehabilitation pathway where integration with GPs is most beneficial and define the best approach for maximising outcomes for patients during their transition from one phase of rehabilitation to another.
- The SRbCN will build on the achievements of the goal setting in rehabilitation services project by finalising implementation and training resources to enable uptake beyond the initial project trial sites.
- The network continues to strengthen outcome measurement and data that supports clinicians to improve rehabilitation outcomes. The SRbCN will co-host the Australasian Rehabilitation Outcomes Centre Rehabilitation Benchmarking Workshop for Queensland Health services and explore outcomes related to patient experience in rehabilitation services.
- The SRbCN will co-host Functional Improvement Measure Clinician Facility Trainer and WeeFIM Clinician Workshops in Brisbane (7 workshops).

- The SRbCN will continue to support ABI-SCI Connect with the implementation of the Statewide adult brain injury rehabilitation health service plan 2016-2026 and the Statewide adult spinal cord injury health service plan 2016-2026.
- The network is participating in a cross jurisdictional project to develop practice advice for health and rehabilitation services, the National Disability Insurance Agency and National Disability Insurance Scheme (NDIS) providers to ensure NDIS participants have a seamless and coordinated experience when receiving concurrent supports or as they transition between health and disability systems.
- The SRbCN has agreed to partner in a clinical study investigating clinical implementation of a comprehensive rehabilitation program for post-stroke aphasia. The Comprehensive High-dose Aphasia Treatment (CHAT) program was developed by The University of Queensland.

### Get involved

To get involved with SRbCN or find out more information please contact us:

**W:** <https://clinicalexcellence.qld.gov.au/priority-areas/clinician-engagement/statewide-clinical-networks/rehabilitation>

**E:** [Statewide\\_Rehab\\_Network@health.qld.gov.au](mailto:Statewide_Rehab_Network@health.qld.gov.au)

**P:** +61 7 3328 9124

# Statewide Renal Clinical Network

The Statewide Renal Clinical Network (SReCN) was established in 2007, focusing on clinical practice improvement and quality and safety enhancements. The network provides expertise, direction, and advice on evidence based best practice to Queensland Health clinicians caring for renal patients.

## Our people

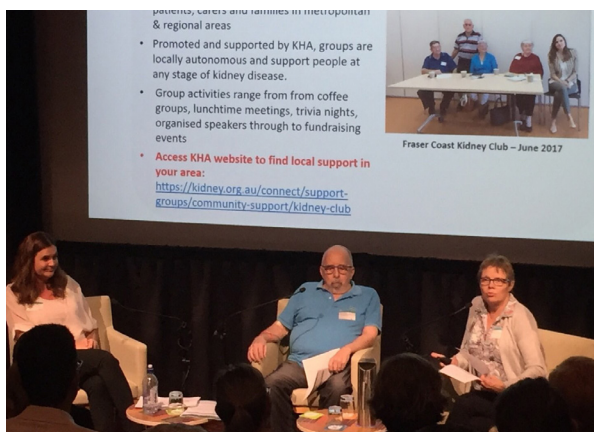
**Co-Chairs:** Professor Keshwar Baboolal and Dr Sree Krishna Venuthurupalli

The SReCN Steering Committee provides leadership to a network membership of 800 clinicians, consumers, and primary and community care clinicians. The steering committee meets bimonthly. See Table 16 in the Appendix# for a list of SReCN Steering Committee members.

## Our achievements 2018-19

### SReCN Forum

More than 95 delegates attended the SReCN forum in November 2018 to explore the theme of 'Putting consumers first'. Discussions focused on understanding the consumer experience and learning about innovations and service delivery models having a positive impact on patient care and outcomes. Highlights of the day included hearing from consumers Helen Mees, Phil Carswell OAM and Amber Williamson about the importance of renal support groups and the need for effective consumer engagement strategies to enhance the consumer experience and strengthen renal service delivery.



Renal forum consumer session

## Statewide Renal Service Planning Project

The SReCN Co-chairs supported and promoted the Statewide Renal Services Planning Project. Led by the Healthcare Purchasing and System Performance Branch, the project included a series of workshops with renal groups, renal clinicians and HHS representatives exploring the priorities and delivery of renal services for the next five years.

## Renal Quality Indicators Project

The network received funding for the Renal Quality Indicators Project. A project officer was recruited and worked within the Advancing Kidney Care 2026 project team.

## Advancing Kidney Care 2026 Collaborative<sup>14</sup>

The Advancing Kidney Care 2026 (AKC2026) Collaborative and Plan aims to improve kidney health and kidney health services in Queensland's public health system. The network steering committee advocated for and endorsed the establishment of the Collaborative and reviewed the AKC2026 draft framework for delivering quality care to people with kidney disease. A number of SReCN Steering Committee members were involved in the preparation of the framework as members of the seven ACK2026 clinical workstream working groups.

## Nephrology – Advanced Trainees

The SReCN oversees a centralised statewide recruitment process for nephrology advanced trainees. Fifteen advanced trainees were recruited in 2018.

## Renal Digital Sub-Specialty Group

The network established reporting governance for the Renal Digital Sub-Specialty Group and representation on the Digital Healthcare Improvement Executive Committee. The sub-specialty group will lead the review of PowerPlans and manage other renal digital matters in consultation with the network steering committee.

14 <https://clinicalexcellence.qld.gov.au/priority-areas/service-improvement/advancing-kidney-care-2026>



## Planned activity 2019-20

- The network is an important stakeholder in the work of the AKC2026 Collaborative. As work plans, pathways and functions of the AKC2026 Collaborative are developed the network will be a key group engaged in the consultation process.
- The Heparin-induced Thrombocytopaenia (HiT) Guideline Working Group was established to review and update the Anticoagulation in haemodialysis patients with HiT guideline. This will ensure its alignment with current best practice evidence and support standardised evidence-based management of haemodialysis patients.
- The Kidney Foot Disease Working Group was established to develop a chronic kidney disease (CKD) foot care toolkit, including the development of clinical consensus on best practice foot care recommendations for people with CKD and provide tools to facilitate the implementation of those recommendations (17).
- The Dialysis Access Referral Form Working Group will review and update the referral form.
- The Renal Pharmacist Special Interest Group will continue to engage Queensland pharmacists working within renal dialysis units, outpatient and in-patient settings to allow greater sharing of common interests, problems and protocols.
- The network will commence a renal genomics project in collaboration with Queensland Genomics to provide targeted education to improve genomic literacy and skills among kidney health clinicians throughout Queensland. A working group will be established to progress the project and develop guidelines and care pathways.

- The SReCN will establish a Home Haemodialysis Working Group to develop a statewide home haemodialysis manual.
- Review the Peritoneal Dialysis Peritonitis Pathway.
- The SReCN supports the REDUCTION (Reducing the burden of dialysis catheter complications: a National approach) project<sup>15</sup> that has developed a tool to allow data capture and monitoring of dialysis catheter related infections across renal units in Australia. The project will implement a suite of evidence-based practice improvements aimed at reducing healthcare associated infections. The implementation is part of a stepped-wedge cluster of randomised controlled trial.

## Get involved

To get involved with SReCN or find out more information please contact us:

**W:** <https://clinicalexcellence.qld.gov.au/priority-areas/clinician-engagement/statewide-clinical-networks/renal>

**E:** [Statewide\\_Renal\\_Network@health.qld.gov.au](mailto:Statewide_Renal_Network@health.qld.gov.au)

**P:** +61 7 3328 9302

<sup>15</sup> <https://clinicalexcellence.qld.gov.au/improvement-exchange/reduction-project>

# Statewide Respiratory Clinical Network

The Statewide Respiratory Clinical Network (SRCN) was established in 2008 to take a strategic approach to clinical practice improvement and quality and safety enhancements. The network provides expertise, direction, and advice on evidence based best practice to Queensland Health clinicians caring for respiratory patients.

## Our people

**Co-Chairs:** Dr Philip Masel and Ms Deepali Gupta

The SRCN Steering Committee provides leadership to a network membership of approximately 15 clinicians, consumers, primary and community care clinicians. The steering committee meets quarterly. See Table 17 in the Appendix for a list of SRCN Steering Committee members.

## Our achievements 2018-19

### Smoking Cessation QIP 2018-19 submission

The network developed a detailed submission for the Department of Health to support continued smoking cessation quality Improvement payments for Mental Health and Maternity.

### Smoking cessation workshop

The SRCN hosted Associate Professor Renee Bittoun, renowned in the field of smoking cessation and the delivery of effective smoking cessation education, at a workshop for 32 clinicians in Brisbane. The aim was to gain in-depth knowledge and skills in nicotine addiction and smoking cessation to work in primary and allied healthcare as a tobacco treatment and smoking cessation specialist. The course covered; causes, consequences, treatment and research of smoking cessation, nicotine addiction and appropriate evidence-based smoking cessation techniques in practical application.

### Joint chronic disease forum

With a focus on Aboriginal and Torres Strait Islander health issues across several networks, the chronic disease forum was held in tandem with the Rural and Remote Clinical Network forum on 5 June 2018. The forum brought together clinicians from around Queensland, government and non-government organisations, and consumer representatives to showcase how Queensland Health is partnering and working collaboratively with local Aboriginal and Torres Strait Islander communities to close the gap and improve outcomes for Aboriginal and Torres Strait Islander health.

## Support for the National Strategic Action Plan for Lung Conditions

In partnership with the Australia Lung Foundation, the network supported a national survey to develop the National Strategic Action Plan for Lung Conditions and provide a detailed, person-centred roadmap for addressing one of the most urgent chronic conditions facing many Australians.

In February 2019 the Action Plan was released and addressed not only the causes, treatment and management of lung disease, but outlined tangible and practical actions that could be taken to make a difference to the lives of those millions of Australians.

## Education

Extensive collaboration between the Preventive Health Branch Queensland, Quitline, B Strong project and Mental Health Clinical Collaborative, with support from SRCN, has allowed clinicians to reach out to a range of patient groups who experience respiratory disease.

## Planned activity 2019-20

- Smoking Cessation Quality Improvement Payment submission.
- Develop Accelerated Silicosis, Asbestos related lung disease, COPD-X clinical guidelines.
- Develop outreach and in-reach nursing positions to manage Chronic Airways Disease patients (COPD, Asthma, Bronchiectasis).
- Continue to work with non-government organisations to develop and implement respiratory tools and education around priorities such as COPD/Asthma.
- Further develop a strong collaboration with the Lung Function Workgroup and the Indigenous Outreach Respiratory Care (IROC) workgroup to develop spirometry training programs to health workers while maintaining full accreditation requirements.
- Support IROC to develop/rollout the Asthma Action Plans to better support Aboriginal and Torres Strait Islander community education.

## Get involved

To get involved with SRCN or find out more information please contact us:

**W:** <https://clinicalexcellence.qld.gov.au/priority-areas/clinician-engagement/statewide-clinical-networks/respiratory>

**E:** [Statewide\\_Respiratory\\_Network@health.qld.gov.au](mailto:Statewide_Respiratory_Network@health.qld.gov.au)

**P:** +61 7 3328 9191



## Statewide Rural and Remote Clinical Network

The Statewide Rural and Remote Clinical Network (SRRCN) was established in 2012 to provide an opportunity for clinicians and network members to engage in planning and priority setting, and to guide the effective and safe delivery of rural and remote healthcare services.

### Our people

**Chair:** Associate Professor Bruce Chater

The SRRCN Steering Committee provides leadership to a network membership of more than 650 clinicians, consumers, primary and community care clinicians. Membership is also drawn from universities, non-governments organisations and organisations including the Australian College of Rural and Remote Medicine, the Rural Doctors Association of Australia, and the Royal Flying Doctor Service. The steering committee meets bimonthly. See Table 18 in the Appendix for a list of SRRCN Steering Committee members.

### Our achievements 2018-19

#### Annual forum

The annual forum 'From rainforest to reef and from waterhole to windmill – embracing rural and remote health' was attended by more than 120 delegates. The June 2019 forum, held in Cairns, heard from key Queensland Health executives and clinicians on the latest developments in policy and health and showcased innovative improvement projects in rural and remote Queensland. The winner of the showcase, #bigrural is a youth focused service aimed at improving the health (including mental health) of young people in the Central Highlands region. Discussions are underway about how to integrate this successful program across other rural and remote areas of Queensland.

#### Rural Generalist Nursing Project

In collaboration with the Office of the Chief Nursing and Midwifery Officer, a rural generalist nursing pathway project was developed between July 2018-June 2019. The project involved defining a rural generalist nurse, a literature review on the skills needed to become one and developing various pathways (for instance, a graduate nurse and a nurse with several years emergency practice would have different skill levels and qualifications) to become a rural generalist nurse. Rural nurses

were consulted as part of the development of the proposed pathway.

The network's nursing reference group was integral in gaining funding for the recruitment of a project officer to progress the Rural Generalist Nurse Pathway. Nurse Practitioner Deb Grant was recruited to the position in early 2018 and has since completed the pathway.

#### Ministerial Rapid Response – Delivering what matters in cardiac care (in collaboration with the Statewide Cardiac Clinical Network)

Network Chair, Associate Professor Bruce Chater represented the network on this committee.

#### Rural Health ieMR Strategy

The network held a statewide meeting in November 2018 attended by more than 140 clinicians, eHealth Queensland staff and Department of Health executives. Presentations from Queensland Health executives and national, state and partner agencies were followed by workshop discussions focused on what was needed and what could be added to provide a workable and robust rural ieMR. PwC consultants, who between December 2018 and March 2019, engaged with network members in an extensive consultation process as part of the development of a rural health ieMR strategy also attended the meeting.

#### Planned activity 2019-20

- Develop a Rural Health Workforce Framework providing exemplars on the proviso 'that one size does not fit all' in rural communities of different workforce models for rural and remote areas.
- SRRCN hosted a meeting on 31 October 2019 at which stakeholders including Queensland Health HHSs and Department of Health executives, Queensland Ambulance Service, Primary Health Networks, University of Queensland, James Cook University, Queensland Nurses and Midwives Union, Rural Doctors Association of Queensland and the Australian College of Rural and Remote Medicine presented their views on the issues and possible solutions for a sustainable rural health workforce and how their data could help contribute to the solution. The meeting also included an initial data survey of the health workforce framework project.

- Imminent birth capability project – a project lead has been appointed to develop a standardised equipment list for rural facilities to deal with imminent birth in rural facilities. The Statewide Rural and Remote Clinical Network and Statewide Maternity and Neonatal Clinical Network will jointly govern the project to ensure targets and outcomes are met.
- Develop specifications for imminent birthing kit and facility, to be followed by a gap analysis of current level 1 services and then costing and implementation of standardisation.
- The network will continue to provide input into the Advancing Kidney Care 2026 Collaborative with representation by steering committee member and rural GP, Dr Konrad Kangru.

## Get involved

To get involved with SRRCN or find out more information please contact us:

**W:** <https://clinicalexcellence.qld.gov.au/priority-areas/clinician-engagement/statewide-clinical-networks/rural-and-remote>

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**P:** +61 7 3328 9188

# Statewide Stroke Clinical Network

The Statewide Stroke Clinical Network (SSCN) was established in 2007 and aims to improve evidence-based stroke care across Queensland

## Our People

**Co-Chairs:** Dr Rohan Grimley and Dr Darshan Shah

The SSCN Steering Committee provides leadership to a network membership of more than 500 clinicians, consumers, primary and community care clinicians. The steering committee meets quarterly. See Table 19 in the Appendix for a list of SSCN Steering Committee members.

## Our Achievements 2018-19

### Queensland Stroke Quality Improvement Program (Q-SQIP)

In collaboration with the Stroke Foundation and other key stakeholders (Florey Institute), the program provides comprehensive targeted quality improvement initiatives to support HHSs improve the quality of stroke care in Queensland.

QSQIP uses a national stroke registry data set, clinical guidelines, the Australian Commission on Safety and Quality in Health Care Acute Clinical Care Standards and the Acute and Rehabilitation Framework to inform its work, which includes identifying gaps in services and benchmarking.

Stroke data is primarily sourced from the Stroke Foundation organisational surveys and clinical audits, and the Australian Stroke Clinical Registry (AuSCR).

### StrokeLink and Stroke Connect projects

The SSCN continued to support two key Stroke Foundation contracts: Strokelink fostering collaboration across HHSs and identifies issues of clinical significance to coordinate stroke service improvement activities. StrokeConnect provides stroke survivors and carers with access to high quality information, advice from qualified health professionals, connection with relevant primary health services and peer support.

### Endovascular Clot Retrieval / MiStar Radiology software rollout

Endovascular clot retrieval (ECR) is a new medical intervention providing substantial benefit to up to 20 per cent of acute ischemic stroke patients whose stroke is caused by an occlusion to a large vessel at the base of the brain. The number of patients receiving ECR in Queensland has

increased rapidly since 2015 when evidence supporting ECR emerged.

The SSCN is currently working with key Queensland and interstate stakeholders to establish a Queensland ECR. Consultation with Queensland Ambulance Service and Retrieval Services Queensland about patient transfers to eligible ECR centres continues.

### Australian Stroke Clinical Registry AuSCR & the Australian Stroke Data Tool (AuSDaT)

The driving force behind the network's success in evaluating and implementing evidence-based stroke care delivery in Queensland is the collection of key quality performance indicator data. The SSCN has worked collaboratively with interstate NGOs and other academic institutions to drive improved processes of care and patient outcomes targeted at defined evidence-practice gaps and opportunities for efficiency gains. The benefits include:

- Ability to benchmark nationally and link with national quality improvement and research efforts.
- Ability to provide reports for individual hospitals on performance against the Australian Commission on Safety and Quality in Health Care acute stroke clinical standard.
- AuSCR collects health related quality of life, functional status, and links with the National Death index for mortality for robust outcome data for stroke patients.
- AuSDaT enables the comprehensive collection and reporting of high quality and standardised data across the continuum of care for patients hospitalised with stroke or TIA, to inform, monitor and improve the quality of acute and rehabilitation care and outcomes for patients.

### Stroke Information Management System

The SSCN continues to roll out the Stroke Information Management Systems (SIMS) to both ieMR and non ieMR sites across Queensland. Designed by West Moreton HHS, SIMS automates the upload of data from digital sources to a simple application for use at the bedside.

The combined dataset is then uploaded onto the national registry (AuSCR) via an Application Programming Interface link minimising double handling and maximising clinician engagement with the quality improvement process. In addition, SIMS uses Qlik sense, which is available across Queensland Health, to provide an advanced business intelligence solution for efficient and relevant analysis of data by clinicians.

## Building efficient and equitable pathways to and through rehab in stroke

The Statewide Rehabilitation Clinical Network (SRbcN) collaborated with the SCCN on a project that followed patients for six months from admission with a stroke. The project supported systematic data collection through all sectors of rehabilitation in seven sites across Queensland and created a unique opportunity to map current processes and pathways of assessment, referral and provision of rehabilitation through patient reported outcomes.

### Planned activity 2019-20

- Lead the continued development of the ECR service in Queensland.
- Support the MiStar Radiology software rollout.
- Continue work towards developing a Statewide TeleStroke specialist assessment and advice service. This is the only mechanism demonstrated to bridge the regional / metropolitan divide in accessing reperfusion therapies.
- Working with individual stroke units throughout HHSs to ensure quality care within stroke units is being maintained. Stroke Units must be endorsed by the SCCN to remain eligible for the stroke unit financial incentive payment.
- The network is involved in the planning for a national telestroke system to provide backup support to small jurisdictions and all jurisdictions during times of peak demand. In Queensland, the statewide telestroke specialist assessment and advice service is currently the only mechanism to bridge the regional / metropolitan divide in access to reperfusion therapy.
- Build medication orders and a Statewide Stroke PowerPlan for ieMR.



*Rohan Grimley and Darshan Shah, Co-chairs Stroke Network*

### Get involved

To get involved with SSCN or find out more information please contact us:

**W:** <https://clinicalexcellence.qld.gov.au/priority-areas/clinician-engagement/statewide-clinical-networks/stroke>

**E:** [Statewide\\_Stroke\\_Network@health.qld.gov.au](mailto:Statewide_Stroke_Network@health.qld.gov.au)

**P:** +61 7 3328 9191





## Surgical Advisory Committee

The Surgical Advisory Committee (SAC) was established to provide high-level advice to improve the quality, safety and effectiveness of surgical services in Queensland.

### Our people

**Chair:** Dr Robert Franz

The steering committee meets bi-monthly and consists of representatives from the nine surgical divisions, regional, rural and remote representatives, nursing and chairs of key stakeholder groups - Royal Australian College of Surgeons (QLD RACS), Queensland Audit of Surgical Mortality (QASM), Statewide Trauma Clinical Network, Statewide Anaesthesia and Perioperative Care Network and GP Liaison Advisory Group.

### Our achievements 2018-19

#### National Surgical Quality Improvement Program (NSQIP)

The Surgical Advisory Committee is supporting three Queensland hospitals (Logan, Redcliffe and Queensland Children's) to trial the use of the American College of Surgeons National Surgical Quality Improvement Program (ACS NSQIP®).

Built by surgeons for surgeons, the ACS NSQIP is a nationally validated, risk-adjusted, outcomes-based program to measure and improve the quality of surgical care. Peer-reviewed studies have shown that ACS NSQIP is effective in improving the quality of surgical care while also reducing complications and costs.

### Consent forms review

In collaboration with Patient Safety and Quality Improvement Service, the network continued to review patient consent forms to ensure they are appropriate and up-to-date.

### Planned activity 2019-20

Outcomes from the Surgical Services Forum held in July 2019 will inform the future Surgical Advisory Committee agenda.

### Get involved

To find out more information on the SAC please contact:

**W:** <https://clinicalexcellence.qld.gov.au/priority-areas/engagement/statewide-clinical-networks/surgical-advisory-committee>

**E:** [Surgical\\_Advisory\\_Committee@health.qld.gov.au](mailto:Surgical_Advisory_Committee@health.qld.gov.au)

**P:** +61 7 3328 9015

# Statewide Trauma Clinical Network

The Statewide Trauma Clinical Network (STCN) was established in 2007 to provide expert direction and advice on the delivery and advancement of Queensland trauma services.

## Our people

**Chair:** Professor Martin Wullschleger

The STCN Steering Committee provides leadership to a network membership of more than 330 clinicians, primary and community care clinicians. The steering committee meets four times a year. See Table 20 in the Appendix for a list of STCN Steering Committee members.

## Our achievements 2018-19

### Trauma Integrated Clinical Systems (TrICS) project

The STCN supports clinical quality improvement based on data collection and analysis. Trauma data sources are varied and siloed across the care continuum. The TrICS Project brings trauma-related data from multiple sources into a single repository for clinical use. An integrated emergency department view of trauma patients is now available. Additional trauma views (e.g. pre-hospital care, inpatient care, surgery, pathology and radiology) will be incrementally integrated.

*Clinical Excellence Queensland's Healthcare Innovation and Transformation Excellence Collaboration (HITEC) is coordinating the project on behalf of the STCN.*

### Trauma Clinical Services Capability Framework module

Development of the Trauma Services Clinical Services Capability Framework module was approved and endorsed by the Director-General, Queensland Health. The membership group to develop the module has been established.

## Trauma Services Evaluation

Following endorsement by STCN, the Deputy Director-General of Clinical Excellence Queensland approved a tender for evaluation of trauma services to inform the potential development of a new Queensland Trauma Plan.

## Definitive Trauma Care

STCN endorsed trauma services staff from across Queensland to attend the Definitive Trauma Care training courses including the surgical and anaesthetic trauma care courses and the Definitive Perioperative Nurse Trauma Care (DPNTC), held at The Prince Charles Hospital in February 2019.

## Planned activity 2019-20

- Development of the Trauma Services Clinical Services Capability Framework module.
- Work will progress on the evaluation of trauma services across Queensland.

## Get involved

To get involved with STCN or find out more information please contact us:

**W:** <https://clinicalexcellence.qld.gov.au/priority-areas/clinician-engagement/statewide-clinical-networks/trauma>

**E:** [Statewide-Trauma-Clinical-Network@health.qld.gov.au](mailto:Statewide-Trauma-Clinical-Network@health.qld.gov.au)

**P:** +61 7 3328 9324

## Appendix: Statewide Clinical Network Steering Committee membership

Clinical Excellence Queensland acknowledges and thanks all members who participated in Statewide Clinical Network Steering Committees throughout 2018-19.

**Table 1: Statewide Anaesthesia and Perioperative Care Clinical Network Steering Committee**

Name	Position
Assoc Professor Ivan Rapchuk	Co-Chair SWAPNet and Senior Specialist Anaesthetist, The Prince Charles Hospital
Ms Sandra Lenehan	Co-Chair SWAPNet and Executive Director, Specialty and Procedural Services, Gold Coast University Hospital
Dr Morne Terblanche	Medical Lead, Safety, Quality and Innovation, Sunshine Coast Hospital and Health Service
Dr Kellie Wren	Director of Peri Procedural Support Unit, Royal Brisbane and Women's Hospital
Dr Grant Turner	Deputy Director of Anaesthesia, The Townsville Hospital
Dr James Telfer	Senior Medical Officer Rural Generalist, Stanthorpe Hospital
Dr Adam Coltzau	Rural Generalist Anaesthetist / Obstetrician, St George Hospital
Dr Craig Fairley	Senior Medical Officer, Provisional Fellow, Atherton Hospital
Dr Michael Hurley	Senior Medical Officer Rural Generalist, Beaudesert Hospital
Dr Marlow Coates	Senior Medical Officer, Anaesthetist, Torres and Cape Hospital and Health Service
Dr Alex Dunn	Medical Superintendent, Weipa Hospital
Dr Fiona MacFarlane	Director of Anaesthesia Lady Cilento Children's Hospital
Dr Jason Schoutrop	Deputy Director of Anaesthesia, Lady Cilento Children's Hospital
Dr Anna Miedecke	Director of Anaesthesia, Lady Cilento Children's Hospital
Dr Guy Godsall	Senior Specialist Anaesthetist, Sunshine Coast Hospital and Health Service
Ms Annette McPherson	Nursing Director, Surgical and ICU, Redcliffe Hospital
Ms Jennifer Kosiol	Nursing Director, Surgical Specialties, Gold Coast University Hospital
Ms Kim Stronach	Nursing Director, Perioperative, Hervey Bay Hospital
Ms Sheila Marshall	Nursing Director, Perioperative, St George Hospital
Ms Aimee Todd	Perioperative Nurse Educator, Princess Alexandra Hospital
Dr James Hosking	Chair, Queensland Regional Branch, Australian and New Zealand College of Anaesthetists (ANZCA)
Ms Emma Babao	President, Perioperative Nurses Association Queensland (PNAQ)
Ms Jodie Lloyd	Queensland President, Australian Society of Post-anaesthetic and Anaesthetic Nurses (ASPAAN)
Ms Vicki Swaine	State representative, Australian Anaesthesia Allied Health Practitioners (AAAHP)
Dr James Troup	Chair, Queensland Perioperative and Periprocedural Anaesthetic Mortality Review Committee (QPPAMRC)
Dr Nicole Fairweather	Specialist Anaesthetist and Private Hospital Association representative
Dr Nicholas Heard	Co-Chair, Statewide Digital Anaesthetics Working Group
Dr Morne Terblanche	Co-Chair, Statewide Digital Anaesthetics Working Group
Ms Jenny Cooper	Clinical Lead, Digital Hospital / Perioperative Nurse, Princess Alexandra Hospital
Mr Don Whitehouse	Consumer
Ms Elaine Loots	President, Australian College of Operating Room Nurses Queensland (ACORNQ)

**Table 2: Statewide Cancer Clinical Network Steering Committee**

Name	Position
Glen Kennedy	Executive Director, Cancer Care Services, Metro North HHS
Aniko Cooper	Director, Townsville Cancer Centre
Leonie Young	Consumer representative / CanSpeak Queensland President
Joanne Kanakis	A/Service Director, Cancer Blood & Palliative Services, Gold Coast HHS
Euan Walpole	Medical Director, Division of Cancer Services, Metro South HHS
Helen Irving	Pre-Eminent Specialist, Oncology Services Group, Lady Cilento Children's Hospital
Roslyn Henney	Service Manager, Qld Youth Cancer Service, Lady Cilento Children's Hospital
David Wyld	Director, Medical Oncology, Metro North HHS
Martine Waters	Allied Health Workforce Development Officer, Metro North HHS
Darshit Thaker	Consultant Medical Oncologist & Palliative Medicine Physician, Metro North HHS
Sabe Sabesan	Director, Department of Oncology, Townsville HHS
Jason Black	Advanced Pharmacist – Cancer Care, Cairns and Hinterland HHS
Liz Kenny	Chair, Statewide Cancer Clinical Network
Ken O'Byrne	Consultant Medical Oncologist & Clinical Scientist, Metro South HHS
Richard Osborne	Consultant Medical Oncologist, Wide Bay HHS

**Table 3: Statewide Cardiac Clinical Network Steering Committee**

Name	Position
Dr Paul Garrahy	Director Cardiology (Chair), Princess Alexandra Hospital
Dr Gregory Starmer	Dir. Cardiology (Deputy Chair & Chair Interv. Card. Data Committee), Cairns Base Hospital
Ms Tracey Nunan	Chair Statewide Heart Failure Group, and Nurse Practitioner, Sunshine Coast University Hospital
Ms Vivian Bryce	CNC, Better Cardiac Care (ATSI Program) , Princess Alexandra Hospital
Dr Michael Hamilton	General Practitioner, Liaison MNPHN
Dr Rohan Jayasinghe	Director Cardiology (Interventional) , Gold Coast University Hospital
Dr Wingchi Lo	Cardiothoracic Surgeon, Princess Alexandra Hospital
Dr, Scott Mckenzie	Cardiologist (telehealth), The Prince Charles Hospital
Dr Johanne Neill	Cardiologist (Imaging), Ipswich Hospital
Dr Rohan Poulter	Director Cardiology (Interventional), Sunshine Coast University Hospital
Mr Brett Rogers	Statewide Reperfusion Coordinator, Qld Ambulance Service
Dr Peter Stewart	Cardiologist (Interventional), Royal Brisbane and Women's Hospital
Mr Steve Woodruffe	Exercise Physiologist, Ipswich Hospital
Ms Karen Uhlmann	Acute Sector Manager, Heart Foundation Qld
Dr Sudhir Wahi	Cardiologist (Imaging), Princess Alexandra Hospital
Dr Livia Williams	Cardiothoracic Surgeon, The Prince Charles Hospital
Dr Raibhan Yadav	Director Cardiology (Interventional), The Townsville Hospital
Mr Mark Alexander	Director, Cardiac Clinical Measurements, Princess Alexandra Hospital
Dr Michael Zhang	Director of Cardiology (Interventional), Mackay Base Hospital
Dr Russell Denman	Cardiologist (EP), The Prince Charles Hospital

**Table 4: Queensland Child and Youth Clinical Network Clinician Collaborative**

Name	Position
Kerri-Lyn Webb	Senior Staff Specialist – Child Development and Behaviour, QCYCN/Lady Cilento Children’s Hospital
Robyn Littlewood	Director of Nutrition and Dietetics, Lady Cilento Children’s Hospital, QCYCN/ Lady Cilento Children’s Hospital
Aaron Chambers	General Practice Liaison, Lady Cilento Children’s Hospital
Alan Ruben	Community Paediatrician, Torres and Cape
Andrea Densley	Nurse Unit Manager Child Health, 13Health, Health Contact Centre
Annabel Biven	Paediatric Senior Dietitian, West Moreton
Anthony Herbert	Medical Officer, Oncology and Haematology, Lady Cilento Children’s Hospital
Bonny Marsh	Advanced Speech Pathologist, Deadly Ears Program, Lady Cilento Children’s Hospital
Cathy McCosker	Child Health Nurse, Darling Downs
Dale Spanhake	Nurse Educator, Wide Bay
Donna Rose	Consumer Representative
Fiona Comber	Consumer Representative
Georgie Trickett	Consumer Representative
Helen Alvers	Nurse Unit Manager, Child and Adolescent Unit, Mackay
Jacinta Tobin	Director of Paediatrics, Mackay
Judy Williams	Director of Paediatrics, Bundaberg Hospital, Wide Bay
Kelly-Anne Ince (NV)	Paediatric Connected Care Coordinator, Gold Coast
Lissa McLoughlin	Director of Nursing, North West
Wendy Cannon	Nurse Educator (Rural and Remote), Cairns and Hinterland
<b>Ex Officio Members</b>	
Andrew Hallahan	Medical Lead, Paediatrics, Patient Safety and Quality, Department of Health
Ayala Rogany	Dietitian – Clinical Leader (Obesity), QCYCN
Bethany Hooke	NDIS Manager, Lady Cilento Children’s Hospital
Carly Hislop	Co-Chair, Child Development Sub Network, QCYCN/Townsville
Catherine Marron	Co-Chair, Child Health Sub Network, QCYCN/Lady Cilento Children’s Hospital
Dana Newcomb	Medical Director Integrated Care, Lady Cilento Children’s Hospital
Heidi Atkins	Principal Policy Officer, QCYCN
Irene Hanmer	Chair, School Based Youth Health Nurse Sub Network, QCYCN/Lady Cilento Children’s Hospital
Joanna Gurd	Manager - Strategic Policy Unit, Department of Health
Julie McEniery	Chair, Queensland Paediatric Quality Council, Lady Cilento Children’s Hospital
Kate Weller	QCYCN Coordinator, QCYCN
Libby Moreton	Service Development Leader, Queensland Centre for Perinatal and Infant Mental Health, Lady Cilento Children’s Hospital

**Table 4: Queensland Child and Youth Clinical Network Clinician Collaborative (cont.)**

Name	Position
Linda Barry	Principal Project Officer – Child Development, QCYCN
Miranda Campbell	Principal Project Officer, QCYCN
Pamela Hueber	Co-Chair, Child Health Sub Network, QCYCN/Townsville
Roslyn Henney	Service Manager QLD Youth Cancer Service, Lady Cilento Children's Hospital
Ross Atu	Co-Chair, Aboriginal and Torres Strait Islander Health Worker – Child and Youth Health Network, Central Qld
Ryan Mills	Statewide Child Protection Partnership representative, Lady Cilento Children's Hospital
Trudi Sebasio	Co-Chair, Aboriginal and Torres Strait Islander Health Worker – Child and Youth Health Network, Mackay

**Table 5: Statewide Dementia Clinical Network Steering Committee**

Name	Position
Dr Alison Argo (Co-Chair)	Advanced HP-Aged Care, Clinical Gero-psychologist, Nambour Hospital, Sunshine Coast
Dr Keren Harvey (Co-Chair)	Director Medical Services, Community, Indigenous & Subacute Services, North Lakes, Metro North
Ms Denise Craig (Co-Chair)	Senior Psychologist, ACAT & Memory Clinic, North Cairns, Cairns & Hinterland
Dr Alok Rana	Staff Specialist CL & Older Persons Psychiatrist, Mackay Base Hospital, Mackay
Dr Debra Carroll	General Practice Representative, GP Rep
Dr Eamonn Eeles	Senior Medical Officer, Geriatric Medicine, The Prince Charles Hospital, Metro North
A/Professor Eddy Strivens	HHS Clinical Director, Older Persons, Sub-acute and Rehab, A/Prof JCU, Cairns & Hinterland
Ms Elisabeth Elder	Behaviour Support Specialist, Bolton Clarke, Bolton Clarke
Ms Elizabeth Soleil-Moudiky-Joh	A/Assistant/DON-Neuro Rehab Services, Diagnostic, Emergency & Medical Services, Gold Coast
Ms Gillian Stockwell-Smith	Research Fellow Sub-Acute and Aged Nursing, Griffith University & Gold Coast HHS, Gold Coast
Dr Kannan Natarajan	Geriatrician, The Prince Charles Hospital, Metro North
Ms Leander Mitchell	Clinical Psychologist/Clinical Neuropsychologist, University of Queensland, UQ
Ms Marianne Gevers	Consumer Representative, Consumer Rep
Ms Meagan Hartley	Senior Occupational Therapist, Acute Care of Elderly (ACE) Unit, Gold Coast
Ms Stephanie Gettens	Principal Project Officer, Programs, PSQIS, Dept of Health
Mr John Quinn	Consumer Representative, Consumer Rep
Ms Rosemary Argall	Project Officer, Cognitive Impairment Screening Toolkit, Metro North
Dr Lisa Kelly	Staff Specialist, Geriatric Medicine, Princess Alexandra Hospital, Metro South

**Table 6: Statewide Diabetes Clinical Network Steering Committee**

Name	Position
Professor Jerry Wales	Director of Endocrinology and Diabetes, Lady Cilento Children's Hospital, Lady Cilento Children's Hospital
Tracey Tellam	Diabetes Clinical Nurse Consultant, West Moreton HHS
Alison Barry	Midwife/ Credentialed diabetes educator and Clinical Nurse Consultant, Project Officer, Women's and Children's Clinical Stream, Metro North
Anu (Satyamurthy) Anuradha	Staff Specialist Public Health, Gold Coast Public Health Unit, Gold Coast Hospital and Health Service
Brodie Marsh	Registered Nurse, Toowoomba HHS
Chris Messina	Pharmacist & Credentialed Diabetes Educator, Community Health
Ewan Kinnear	Director of Allied Health, The Prince Charles Hospital, Metro North HHS
Fiona McIver	Advanced Medication Safety Officer, Medication Services Queensland, Department of Health
Helen Barrett	Director, Endocrinology Queensland Diabetes and Endocrine Centre, Mater Health Service
Jane Musial	Nutrition and Dietetics, The Royal Brisbane and Women's Hospital, Metro North HHS
Janelle Colquhoun	Consumer Representative
Dr Jayne Ingham	General Practitioner, GP Partners, Metro North HHS
Kerry Porter	Nurse Practitioner Diabetes, Diabetes Endocrine, Princess Alexandra Hospital, Metro South Hospital and Health Service
Dr Kunwarjit Sangla (KS)/ Robin Chadwick	Director of Endocrinology, Townsville Hospital, Townsville HHS
Matt Percival	Pharmacist for the Chronic Disease Wellness Program, Gold Coast Hospital and Health Service
Nicola Hinton	Nurse Unit Manager, Cairns Diabetes Centre, Cairns and Hinterland HHS
Sarah Jensen	Project Manager, High Risk Foot Ambulatory Services, The Prince Charles Hospital
Susan Carbone	Regional Services, Institute for Urban Indigenous Health



**Table 7: Digital Healthcare Improvement Clinical Network Steering Committee**

Name	Position
Dr Clair Sullivan	Consultant Endocrinologist, Princess Alexandra Hospital and Co-Director, HITEC (Co-Chair)
Dr Andrew Staib	Deputy Director Emergency Department, Princess Alexandra Hospital and Co-Director, HITEC (Co-Chair)
Dr Adam Brand	Emergency Consultant and Clinical Champion EMR, Gold Coast HHS
Dr Alex Cottle	Staff Specialist Anaesthetist, Mackay Hospital
Andrew Blanch	Chief Medical Information Officer, Lady Cilento Children's Hospital
Dr Anthony Russell	A/Prof Diabetes and Endocrinology, Princess Alexandra Hospital
Bryson Swan	Director of Pharmacy, Cairns and Hinterland HHS
Catherine Stephens	Director, AHPOQ (PROXY: Peter Frederiksen)
Christopher O'Donnell	Director of Nursing Practice Innovation, Office of the Chief Nursing and Midwifery Officer
Darren Clark	Nursing Director, Division of Emergency and Medicine Logan Hospital, Metro South HHS
Dr David Lockwood	Director, Trauma Services, Princess Alexandra Hospital
Deborah Miller	Senior Director, Office of the Chief Nursing and Midwifery Officer
Dr Euan Walpole	Medical Director Cancer Services, Princess Alexandra Hospital Metro South HHS
Geoffrey Lau	Director of Therapies and Allied Health, Metro South HHS
Dr Greg Parker	Director, Palliative Care
Helen Wassman	Service Director, Adult Services Roma Hospital, South West HHS
Dr Jeffrey Rowland	Staff Specialist, General Medicine, The Prince Charles Hospital
Dr Jens Odendahl	Deputy Director Obstetrics & Gynaecology, Darling Downs HHS (PROXY: Karen Spies)
Jo Capewell	Director, Centre for Leadership Excellence
Joanne Kanakis	NUM, CBD Ambulatory Care, Gold Coast University Hospital
Dr John Dick	Clinical Director Internal Medicine, Townsville Hospital, Townsville HHS
Dr Kannan Natarajan	Geriatrician – Cognitive Assessment & Management Unit, The Prince Charles Hospital, Metro North HHS
Karl Bagraith	A/Manager, Service Agreements, Service Agreement Management Unit
Kathy Grudzinskas	ED Clinical Support Services, Princess Alexandra Hospital
Keith Layton	Senior Physiotherapist OPERA and OPSAR, Integrated Medicine and Emergency Services Cairns and Hinterland HHS
Prof Keith McNeil	Assistant Deputy Director-General and Chief Clinician, Office of the Deputy Director-General, Clinical Excellence Division
Kerrie Mathews	Maternity Unit Manager, Logan General Hospital
Kiley Pershouse	Manager/Social Worker, Metro South HHS
Dr Lisa Kelly	SMO, Geriatric Medicine, Princess Alexandra Hospital
Prof Liz Kenny	Senior Radiation Oncologist, Royal Brisbane and Women's Hospital
Dr Lynne McKinlay	Dep Executive Director Medical Services, Clinical Informatics, Lady Cilento Children's Hospital, Lady Cilento Children's Hospital

**Table 7: Digital Healthcare Improvement Clinical Network Steering Committee (cont.)**

Name	Position
Dr Magid Fahim	Consultant Nephrologist, Princess Alexandra Hospital
Maree Brandson	Nursing Director
Dr Mark Baldwin	Staff Specialist, Emergency Department Royal Brisbane and Women's Hospital, Metro North HHS
Prof Michael Schuetz	Director, Jamieson Trauma Institute
Naomi Scott	RN Peri Operative Services. Clinical Application Specialist Mackay HHS
Dr Neil Widdicombe	Staff Specialist, ICU, Royal Brisbane and Women's Hospital
Dr Peter Bourke	Staff Specialist Physician Cairns Base Hospital Cairns and Hinterland HHS
Dr Phillip Masel	Thoracic Physician, The Prince Charles Hospital
Renea Collins	ieMR Clinical Director, ieMR Centre of Excellence
Rhonda Anderson	Director, Nutrition and Dietics, Cairns and Hinterland HHS
Robyn Littlewood	Director, Health Services Research, Lady Cilento Children's Hospital (PROXY: Jackie Hung)
Dr Russell Canavan	Director Gastroenterology, Gold Coast HHS
Dr Scott McKenzie	Cardiologist, The Prince Charles Hospital
Tania Hobson	Executive Director of Allied Health, Lady Cilento Children's Hospital Proxy: Sarah Bailey
Dr Theo Theodoros	Psychiatry Registrar, Princess Alexandra Hospital

**Table 8: Statewide Gastroenterology Clinical Network Steering Committee**

Name	Position
Dr Tony Rahman	Senior Staff Specialist, Gastroenterology, The Prince Charles Hospital (Chair)
Dr Andrew Sloss	Director of Gastroenterology, Nambour Hospital
Ms Ann Vandeleur	Clinical Nurse Consultant, Endoscopy and Procedural Services, The Prince Charles Hospital
Dr Carolyn McIvor	Director of Gastroenterology, Logan Hospital
Ms Debra Whittaker	Nurse Practitioner Candidate (Gastroenterology/Endoscopy), Cairns Hospital
Ms Di Jones	Nurse Unit Manager, Endoscopy Services, Logan Hospital
Ms Elissa Robins	Senior Dietitian, The Prince Charles Hospital
Prof Gerald Holtmann	Director, Gastroenterology and Hepatology, Princess Alexandra Hospital
Dr John Masson	Director of Gastroenterology, Townsville Hospital
Dr Mahesh Jayanna	Consultant Gastroenterologist, Caboolture Hospital
Dr Mark Appleyard	Director of Gastroenterology, Royal Brisbane and Women's Hospital
Dr Noela Kwan	General Practitioner & General Practice Liaison Officer
Dr Peter Boyd	Gastroenterologist, Cairns Hospital
Dr Richard (Kai) Cheng	Staff Specialist, Royal Brisbane and Women's Hospital
Dr Russell Canavan	Medical Director, Digestive Health, Gold Coast University Hospital
Ms Stephanie Buckton	Nurse Practitioner, Inflammatory Bowel Disease, Nambour Hospital
Dr Terrance Tan	Gastroenterologist, Princess Alexandra Hospital
Dr Toni Hampe	Gastroenterology and General Medicine Consultant, Hervey Bay and Maryborough Hospitals
Prof Tony Catto-Smith	Director of Gastroenterology, Hepatology and Liver Transplantation, Lady Cilento Children's Hospital
Ms Virginia Carter	Nurse Manager, Endoscopy Unit, Townsville Hospital

**Table 9: Statewide General Medicine Clinical Network Steering Committee**

Name	Position
A/Prof Cam Bennett	Assistant Director, Internal Medicine, Royal Brisbane and Women's Hospital, Metro North HHS (Chair)
A/Prof Ian Scott	Director, Internal Medicine, Princess Alexandra Hospital, Metro South HHS (Chair)
Dr Casey Khoo	Director, Internal Medicine, Toowoomba Hospital, Darling Downs HHS
Erin Dunn	Pharmacist, General Medicine, The Prince Charles Hospital, Metro North HHS
Dr Greg Plowman	General Physician, Nambour General Hospital, Sunshine Coast HHS
A/Prof Jeffrey Rowland	Executive Director, Medicine Stream, Metro North HHS
Kevin Clark	Assistant Nursing Director, Medicine Stream, Metro North HHS
Maree Krug	NUM, Specialist Medical Unit, Robina Hospital, Gold Coast HHS
Suzanne Wright	Advanced Occupational Therapist, Princess Alexandra Hospital, Metro South HHS
Tracey Goggi	Advanced Occupational Therapist, Sunshine Coast University Hospital, Sunshine Coast HHS
Allison Lovell	Project Manager, Healthcare Improvement Unit, DoH
A/Prof Cam Bennett	Assistant Director, Internal Medicine, Royal Brisbane and Women's Hospital, Metro North HHS
Cameron Duffy	Nursing Director, Division of Medicine, Wide Bay HHS
Dr Elizabeth Whiting	Executive Director, Clinical Services, Metro North HHS
Dr John Dick	Clinical Director, Internal Medicine, Townsville HHS
Dr Kylie Stephan	GP Representative, Old Northern Road Medical Centre
Sue Samuels	Assistant Director of Nursing, General Medicine, Gold Coast HHS

**Table 10: Statewide Intensive Care Clinical Network Steering Committee**

Name	Position
Dr Neil Widdicombe	Chair, SICCN, Royal Brisbane and Women's Hospital, Metro North HHS
Dr Adam Visser	Director, ICU, Toowoomba Hospital, Darling Downs HHS
Amanda Vann	CNC, ICU, Royal Brisbane and Women's Hospital, Metro North HHS
Dr Andrew Semark	Director, ICU, Gold Coast University Hospital, Gold Coast HHS
Braddon Cummins	A/NUM, ICU, Princess Alexandra Hospital, Metro South HHS
Dr Catherine Tacon	Staff Specialist, ICU, Cairns Hospital, Cairns and Hinterland HHS
Dr Chris Anstey	Director, ICU, Sunshine Coast University Hospital, Sunshine Coast HHS
Dr Chris Joyce	Director, ICU, Princess Alexandra Hospital, Metro South HHS
Dr Christian Stocker	Director, PICU, Lady Cilento Children's Hospital, Lady Cilento Children's Hospital
Dr Daniel Mullany	Senior Staff Specialist, ICU, The Prince Charles Hospital, Metro North HHS
Dr David Austin	Director, ICU, Rockhampton Hospital, CQHHS
Dr David Stewart	A/Director, ICU, QEII, Metro South HHS
Dr Drew Wenck	Director, ICU, Cairns Hospital, Cairns and Hinterland HHS
Dr Geoff Gordon	Director, ICU, Townsville Hospital, Townsville HHS
Geraldine Kucharski	NUM, ICU, Royal Brisbane and Women's Hospital, Metro North HHS
Dr Gordon Laurie	Senior Staff Specialist, ICU, Princess Alexandra Hospital, Metro South HHS
Dr Hamish Pollock	Director, ICU, Redcliffe Hospital, Metro North HHS
Joe Jennings	Nurse Educator, Princess Alexandra Hospital, Metro South HHS
Dr John Currie	Director, ICU, Mount Isa Hospital, North West HHS
Dr Marc Ziegenfuss	Director, ICU, The Prince Charles Hospital, Metro North HHS
Dr Nai An Lai	A/Director, ICU, Mater Hospital, Mater Health Services
Dr Neeraj Bhadange	Director, ICU, Ipswich Hospital, West Moreton HHS
Olivia Ostrowski	NUM, ICU, Mount Isa, North West HHS
Patricia Smith	NUM, ICU, Cairns Hospital, Cairns and Hinterland HHS
Dr Peter Thomas	Team Leader, Critical Care & Surgery, Physiotherapy Department, Royal Brisbane and Women's Hospital, Metro North HHS
Dr Raju Pusapati	A/Director, ICU, Hervey Bay Hospital, WBHHS
Dr Stuart Baker	Consultant, ICU, Mackay Base Hospital, Mackay HHS
Wendy Harper	Nurse Educator, ICU, Mount Isa, North West HHS
A/Professor Luregn Schlapbach	Chair, PICAG
Dr Shane Townsend	Director, ICU, Royal Brisbane and Women's Hospital, Metro North HHS
Dr Sunil Sane	A/Director, ICU, Logan Hospital, Metro South HHS
Dr Paula Lister	Director, PICU, Sunshine Coast University Hospital, Sunshine Coast HHS

**Table 11: Statewide Maternity and Neonatal Network Steering Committee**

Name	Position
Associate Prof. Rebecca Kimble	Statewide Maternity and Neonatal Clinical Network, Director, Statewide Paediatric and Adolescent Gynaecology Services, Senior Staff Specialist, Obstetrics & Gynaecology, Royal Brisbane and Women's Hospital (Chair)
Dr Alan Richardson	Director of Medical Services, South West HHS
Dr Alicia Veasey	Registrar, Obstetrics and Gynaecology, Toowoomba Hospital, Darling Downs HHS (Aboriginal and Torres Strait Islander representative)
Ms Amanda Ostrenski	Chair, Northern Queensland Maternity and Neonatal Clinical Network, Townsville Hospital (ex Officio)
Dr Anthony Brown	Director of Medical Services, Torres and Cape Hospital and Health Service
Dr Ben Bopp	Director of Obstetrics, Gold Coast University Hospital; Board Member RANZCOG
Dr Bob Baade	Staff Specialist, Mater Hospital, Mater Health Services Brisbane
Debbie Spink	Consumer Representative, Manager PIPPS, Peer educator
Ms Eileen Cooke	Consumer Representative, PIPA
Ms Jacqueline Griffiths	A/Regional Maternity Services Coordinator, Cairns and Hinterland HHS
Dr John Hall	General Practitioner Obstetrician, Oakey
Ms Katrina Seng	Manager Clinical & Base Operations RFDS, Mt Isa
Ms Lisa-Kim Wright	A/Practice Development Nurse, Newborn Care Unit, Gold Coast University Hospital
Ms Maree Reynolds	Director of Women's Health Services, Mater Health Services
Dr Peter Schmidt	Director of Neonatology, Gold Coast University Hospital
Dr Peter Ganter	Director Obstetrics and Gynaecology, Rockhampton Hospital
Dr Pieter Koorts	Director of Neonatology, Royal Brisbane & Women's Hospital
Ms Susan Foyle	Director of Nursing and Midwifery, Rockhampton Hospital
Ms Tric Smith	Acting Nursing and Midwifery Director, Women's and Newborn Services
Dr Wendy Burton	General Practitioner, Brisbane South PHN

**Table 12: Statewide Older Person's Health Clinical Network Steering Committee**

Name	Position
Dr Robert O'Sullivan	Staff Specialist, Geriatrician and General Physician, Royal Brisbane & Women's Hospital, Metro North HHS (Co Clinical Chair)
Dr Lisa Kelly	Staff Specialist, Geriatrics, Princess Alexandra Hospital, Metro South HHS (Co Clinical Chair)
Ms Amie Armstrong	Speech Pathologist, Cairns Hospital, Cairns and Hinterland HHS
Dr Federico Cavestany- Ricker	Staff Specialist, Geriatrics, Cairns and Hinterland HHS
Ms Amanda (Mandy) Weir	Nurse Practitioner, Gerontics, Rockhampton, CQHHS
Ms Joanne Hames	Physiotherapist, Robina Hospital, Gold Coast HHS
Dr Somnath Sinha (PROXIES – Julie Kearines/Ronda Duncan)	Clinical Director Medicine, Mackay Hospital, Mackay HHS
Dr Alison Mudge	Clinical Director, Research & Education, Royal Brisbane & Women's Hospital, Metro North HHS
Dr Jack Bell	Dietitian / Nutritionist, The Prince Charles Hospital, Metro North HHS
Dr Shaun Pandey	Staff Physician & Geriatrician, The Prince Charles Hospital, Metro North HHS
Assoc Prof Annette Broome	Director of Psychology, Princess Alexandra Hospital, Metro North HHS
Assoc Prof Paul Varghese	Director of Geriatric Medicine, Princess Alexandra Hospital, Metro North HHS
Assoc Prof Ruth Hubbard	Consultant Geriatrician, Princess Alexandra Hospital, Metro North HHS
Dr John Endacott	Clinical Service Director, Nambour Hospital, Sunshine Coast HHS
Ms Sorelle Doherty	Senior ACAT Occupational Therapist, Roma, SWHHS
Dr David Gilmore	Staff Specialist, Gerontology, Townsville Hospital, Townsville HHS
Dr Aparna Arjunan	Geriatrician, Ipswich Hospital, West Moreton HHS
Ms Michele Gardner	General Manager, Division of Medicine, Bundaberg, WBHHS
Ms Sophie Shrapnel	Nurse Unit Manager, Older Person Centred Care Team (OPCCT), Mater Hospital
Dr Ian Williams	General Practitioner, Camp Hill, GP
Mr John Woodward	Consultant Pharmacist, Peregian Springs, Pharmacist
Mr Mark Tucker-Evans	CEO, Council on the Ageing, Consumer
Ms Frederica Elliot	PO, Strategic Policy & Legislation, Qld Health

**Table 13: Statewide Persistent Pain Clinical Network Steering Committee**

Name	Position
Dr Tania Morris	Medical Director, Sunshine Coast Persistent Pain Management Service (Chair)
Mr Darren Doherty	Physiotherapist, Interdisciplinary Persistent Pain Centre, Robina Hospital
Ms Marinda Rothmann	Acting Allied Health Team Leader, Physiotherapist, North Queensland PPMS, Townsville Hospital and Health Service
Dr Ian Thong	Director Interdisciplinary Persistent Pain Centre, Gold Coast HHS
Ms Joanne Loader	Senior Psychologist, Paediatric Persistent Pain Service Multidisciplinary Pain Centre, Lady Cilento Children's Hospital
Dr Michael J Hamilton	Medical Officer, GPLO Brisbane North PHN, Metro North HHS
Ms Lara Pullin	Consumer Representative
Ms Huong Nguyen	Occupational Therapist, Allied Health Team Leader, Sunshine Coast Persistent Pain Management Service, Sunshine Coast HHS
Mr Steven Cadell	Physiotherapist, Team Leader, Central West Rehabilitation Service (RSL Care), District Office
Dr Aston Wan	Medical Director, Metro South Persistent Pain Management Service, Metro South HHS
A/Prof Paul Gray	Medical Director, Professor Tess Cramond Multidisciplinary Pain Centre, Metro North HHS
Dr Matthew Bryant	Medical Director, NQ Persistent Pain Management Service, Townsville HHS
Ms Alison Beeden	Health Psychologist, Allied Health Team Leader, NQ Persistent Pain Management Service. Townsville HHS
Dr Kathleen Cooke	Anaesthetist/Pain Specialist, Pain Medicine and Anaesthesia St. Vincent's Hospital, Brisbane
Ms Margaret Vandermost	Senior Psychologist, Interdisciplinary Persistent Pain Centre Gold Coast Health
Ms Jane Harpham	Clinical Nurse, Professor Tess Cramond Multidisciplinary Pain Clinic, Metro North HHS
Dr Denise Beaudequin	PhD, Principal Project Officer - Reboot



**Table 14: Queensland Emergency Department Strategic Advisory Panel Steering Committee**

Name	Position
Dr Niall Small (Co-Chair)	Medical Director, Medical Services Group, Townsville
Dr Andrew Staib (Co-Chair)	Deputy Director, Emergency Department, Princess Alexandra Hospital
Dr Nora Mccullagh	Deputy Director, ED, Cairns Hospital
Ms Debbie McCarthy	Nurse Unit Manager, ED, Townsville Hospital
Dr Sarah Boxall	A/Director Mackay Hospital
Ms Jackie Clark	Nursing Director, Emergency Medicine, Sunshine Coast HHS
Dr Syed Khadri	Director, ED, Rockhampton Hospital
Dr Dilip Kuma	Director, ED, Gladstone Hospital
Mr Troy Fisher	Nurse Unit Manager, ED, Hervey Bay Hospital
Dr Cade Grima	Director, ED, Ipswich Hospital
Mr Jeffrey Reeves	Nursing Director Patient Flow, Toowoomba Hospital
Dr Hayley Frieslich	Staff Specialist, Robina Hospital, Gold Coast HHS
Ms Julia Brownlie	Nurse Practitioner, Royal Brisbane and Women's Hospital
Dr Neil Grant	Clinical Director, The Prince Charles Hospital
Dr Benjamin Close	Director, Emergency Medicine, Sunshine Coast HHS
Dr David Green	Director, Gold Coast University Hospital
Dr Colin Myers	Executive Director, Critical Care Stream Metro North HHS
Ms Fiona Packwood	Nurse Unit Manager, ED, Redcliffe Hospital
Dr Edward Pink	Director, ED, QEII Hospital
Dr Yolande Weiner	Director, ED, Logan Hospital
Ms Tracy Churchill	Nurse Unit Manager, ED, Logan Hospital
Dr Jason Acworth	Director, ED, Queensland Children's Hospital
Ms Amanda Smith	Nurse Unit Manager, Children's ED, The Prince Charles Hospital
Dr Ulrich Orda	Director, ED, Mt Isa Hospital
Mr Paul Stankunas	Emergency Physiotherapy Practitioner, Redland Hospital
<b>Ex-officio members</b>	
Dr Greg Treston	Previous Clinical Co-Chair, QEDSAP (Mater Hospital)
Mr Michael Metcalf	Deputy Commissioner, Queensland Ambulance Service
Dr Stephen Rashford	Medical Director, Queensland Ambulance Service
Dr Mark Elcock	Director, Retrieval Service Queensland
Dr Kim Hansen	Chair, Queensland Faculty, ACEM
Dr Sharyn Smith	Queensland Censor, ACEM
Ms Lorelle Malyon	Delegate, College for Emergency Nursing Australasia
Mr Michael Zanco	Executive Director, Healthcare Improvement Unit
Ms Julie-Anne Jaques	QEDSAP Coordinator

**Table 15: Statewide Rehabilitation Clinical Network Steering Committee**

Name	Position
Dr Tim Geraghty	Rehabilitation Physician, Princess Alexandra Hospital, Metro South HHS (Co-Chair)
Kiley Pershouse	Manager/Social Worker – Spinal Outreach Team, Princess Alexandra Hospital, Metro South HHS (Co-Chair)
Annette Horton	Nurse Unit Manager, Rehabilitation Services Rockhampton, Central Qld HHS
Scott Parkinson	Nurse Unit Manager, Rehabilitation Unit, Royal Brisbane and Women’s Hospital, Metro North HHS
Carey Bayliss	Advanced Physiotherapist, Spinal Outreach Team, Princess Alexandra Hospital, Metro South HHS
Alison New	Nurse Educator, Brain Injury Unit, Princess Alexandra Hospital, Metro South HHS
Megan Kentish	Program Director -Queensland Paediatric Rehabilitation Service, Lady Cilento Children’s Hospital, Lady Cilento Children’s Hospital
Peta McLean	A/Director of Social Work, Wide Bay HHS
Dr Elissa Farrow	Rehabilitation Medicine Physician, Sunshine Coast University Hospital and Gympie Hospital, Sunshine Coast HHS
Dr Glynn Kelly	GP Representative
Russell Nelson	Consumer Representative
Dr Ben Chen	Rehabilitation Physician, Gold Coast University Hospital, Gold Coast HHS
Melinda Smith	Advanced Rehabilitation Occupational Therapist, Cairns Hospital, Cairns and Hinterland HHS
Dr Paul Chapman	Clinical Director of Rehabilitation, Townsville Hospital, Townsville HHS

**Table 16: Statewide Renal Clinical Network Steering Committee**

Name	Position
Prof Keshwar Baboolal	Consultant Nephrologist and Executive Director, Internal Medicine Services, Royal Brisbane and Women's Hospital, Metro North HHS (Co-Chair)
Dr Sree Krishna Venuthurupalli	Senior Consultant Nephrologist, Toowoomba Hospital, Darling Downs HHS (Co-Chair)
Ms Carla Scuderi	Pharmacist, Royal Brisbane and Women's Hospital, Metro North HHS
Dr Leanne Brown	Nephrology Nurse Practitioner, Weipa, Torres and Cape HHS
Dr Pradeep Mishra	GP Representative
Ms Sarah Jensen	Podiatrist / Project Officer, The Prince Charles Hospital, Metro North HHS
Ms Liz Clarke	Senior Aboriginal and Torres Strait Islander Liaison Officer, Cairns Hospital, Cairns and Hinterland HHS
Ms Caroline Sommer	Nurse Unit Manager, Cairns Private Hospital, Cairns and Hinterland HHS
Dr Roy Cherian	Staff Specialist, Mackay Base Hospital, Mackay HHS
Ms Rachel Olivia James	Nurse Unit Manager, Mackay Base Hospital, Mackay HHS
Ms Helen Mees	Consumer Representative
Dr Zaw Thet	Senior Staff Specialist, Rockhampton Hospital, Central Queensland HHS
Ms Kim-Leigh Fowler	Nurse Educator, Gold Coast Hospital, Gold Coast HHS
Dr Carolyn Van Eps	Consultant Nephrologist, Department of Nephrology, Princess Alexandra Hospital, Metro South HHS
Ms Catherine McFarlane	A/Advanced Renal Dietitian, Sunshine Coast University Hospital, Sunshine Coast HHS
Ms Sandra Lawrence [McCabe]	Clinical Nurse, Renal Home Therapies, Southport Health Precinct, Gold Coast HHS
Dr Shahadat Hossain	Staff Nephrologist, Bundaberg Hospital, Wide Bay HHS
Ms Christine Lynn	Social Worker, Townsville Hospital, Townsville HHS
Ms Bronwyn Hayes	Renal Transplant Coordinator, Cairns Hospital, Cairns and Hinterland HHS
Dr Jason Jenkins	Executive Director, Surgery Stream / Director Vascular Surgery, Royal Brisbane and Women's Hospital and The Prince Charles Hospital, Metro North HHS
Dr Vishwas Raghunath	Staff Specialist Nephrologist, Ipswich Hospital, West Moreton HHS

**Table 17: Statewide Respiratory Clinical Network Steering Committee**

Name	Position
Dr Philip Masel	Thoracic Physician, The Prince Charles Hospital (Co Clinical Chair)
Deepali Gupta	Senior Pharmacist (Co Clinical Chair)
A/Prof Stephen Morrison	Director, Thoracic Medicine, Royal Brisbane and Women's Hospital (Co Clinical Chair)
Dr Megan France	Thoracic Physician
Dr Theron Sather	Respiratory & Sleep Physician, Princess Alexandra Hospital
Dr Claire Ellender	Staff Specialist , Princess Alexandra Hospital
Margaret McElrea	Scientist, Respiratory & Sleep Studies Unit
Julie Barnes	Exercise Physiologist, Sub-Acute Chronic Care Rehabilitation, Rockhampton Hospital
Judith Murrells	Respiratory CNC, Chronic Disease Wellness Program, Robina Precinct
Moya Sandow	Consumer Representative
Ron Breen	Nurse Practitioner, Respiratory Resource Centre, Gold Coast Hospital
James Walsh	Physiotherapist - Clinical Consultant, The Prince Charles Hospital
Amanda Kristine Edwards	Program Manager, IROC, The Prince Charles Hospital

**Table 18: Statewide Rural and Remote Clinical Network Steering Committee**

Name	Position
Assoc Prof Bruce Chater	Medical Superintendent, Theodore   Medical Director Banana Health Service   Head of Discipline, Rural & Remote Medicine UQ, Central Qld HHS (Chair)
Dr Ewen McPhee	General Practitioner, Emerald
Ms Sandra Corfield	Chief Executive Officer, Central Qld Rural Division of General Practice
Dr Michael Clements	Owner & Practice Principal of Fairfield Central Medical Practice, Idalia   Rural SMO, Ingham Hospital   Specialist GP – various rural sites
Dr Dan Halliday	Rural Generalist, Stanthorpe, Darling Downs HHS
Dr Dan Manahan	Director Medical Services, Darling Downs HHS
Mr Nathan Daley	Rural Paramedic, Cunnamulla Queensland Ambulance Service South West Local Ambulance Service Network, Queensland Ambulance Service
Dr Konrad Kangru	President 2017, Rural Doctors Association Queensland Mackay HHS
Ms Anne Bousfield	Rural Midwife, Roma SWHHS
Ms Toni-Anne Murray	Director of Nursing, Quilpie, SWHHS
Dr Adam Coltzau	Rural Generalist, St George, SWHHS
Ms Robyn Glynn	Allied Health Practitioner, Torres Strait, TACairns and Hinterland HHS
Ms Diana Friday	Rural Aboriginal and Torres Strait Islander Health Worker, Ingham/Cardwell/Townsville, Townsville HHS
Dr David Walker	Director of Medical Services, Longreach Hospital, CWHHS
Dr Ulrich Orda	Director of Emergency Services, Mt Isa and DCT, North West HHS
Ms Carolyn Becker	Rural Consumer
Ms Judy Brown	A/Director of Nursing, Richmond MPHS, Townsville HHS

**Table 19: Statewide Stroke Clinical Network Steering Committee**

Name	Position
Dr Rohan Grimley	Statewide Stroke Clinical Network (Chair)
Dr Andrew Wong	Director of Neurology & Stroke, Royal Brisbane and Women's Hospital, Metro North HHS
Dr Kong Goh	Senior Staff Specialist, Rehabilitation Medicine, Royal Brisbane and Women's Hospital, Metro North HHS
Dr Alex Lau	Staff Specialist General Physician, Logan Hospital, Metro South HHS
Dr Helen Brown	Director of Neurology, Princess Alexandra Hospital, Metro South HHS
Dr Darshan Shar	Consultant, Princess Alexandra Hospital Metro South HHS
Mr Ian Meade	Senior Occupational Therapist, Townsville Hospital, Townsville HHS
Ms Sarah Kuhle	Project Lead – ECR, Redcliffe Hospital, Metro North HHS
Ms Donna Rowley	Stroke CNC, Nambour Hospital, Sunshine Coast HHS
Ms Haylee Berrill	Stroke CNC, Gold Coast University Hospital, Gold Coast HHS
Ms Linda Edwards	Stroke CNC, Ipswich Hospital, West Moreton HHS
Ms Eleanor Horton	Consumer Representative & Senior Lecturer, Sunshine Coast University Hospital, Sunshine Coast HHS
Ms Andrea Sanders	State Manager Queensland & Northern Territory
Ms Nikki Hall	Stroke CNC, Logan Hospital, Metro South HHS
Mr Tim Richardson	Stroke CN, Toowoomba Hospital, Darling Downs HHS
Dr Yolande Weiner	Deputy Director & Staff Specialist ED, Logan Hospital, Metro South HHS
Dr Arman Sabet	Clinical Director of Neurology, Gold Coast University Hospital, Gold Coast HHS

**Table 20: Statewide Trauma Clinical Network Steering Committee**

Name	Position
Prof Martin Wullschleger	Director of Trauma, Gold Coast University Hospital (Chair)
Dr Adam Holyoak	ED & ICU Specialist, Townsville Hospital
Dr Andrew Graham	Orthopaedic Surgeon, Cairns Hospital
Dr Anni Paasilathi	Director of Trauma, Mackay Hospital
Ben Gardiner	CNC Trauma Service Registry, Gold Coast University Hospital
Brett Baxter	A/Deputy Director Physiotherapy, Princess Alexandra Hospital
Cate Cameron	Principal Research Fellow, The Jamieson Trauma Institute
Dr David Stoney	Clinical Director of Surgery, Mt Isa Hospital
Chris Smith	Orthopaedic Team Leader Physiotherapist, Royal Brisbane & Women's Hospital
Christine Smith	Deputy Director Trauma Services, Paediatric Emergency Physician, Queensland Children's Hospital
Assoc Prof Cliff Pollard	Board Member, Metro North HHS & Jameson Trauma Institute
Dr David Lockwood	Director, Trauma Services, Princess Alexandra Hospital
Delia O'Brien	CN Emergency Department, Redcliffe Hospital
Dr Don Campbell	Chair, Trauma Registry Reference Group, Gold Coast University Hospital
Fiona Jennings	Nurse Practitioner, Princess Alexandra Hospital
Dr Glenn Ryan	Senior Staff Specialist ED, Princess Alexandra Hospital
Janelle Griffin	Advanced Occupational Therapist – Team Leader, Brain Injury Rehabilitation Services, Princess Alexandra Hospital
Joanne Sweetser	Network Coordinator, SORT Team, HIU
Joe Sharpe	CNC Trauma, The Townsville Hospital
Dr John North	Orthopaedic Surgeon Princess Alexandra Hospital, Queensland Audit of Surgical Mortality
Dr Kong Goh	Snr Staff Specialist Rehab, Rosemount Campus, Metro North HHS
Dr Mark Elcock	Executive Director, Aeromedical Retrieval and Disaster Management Branch
Dr Matthew Hope	Orthopaedic Surgeon – foot & ankle, Chair of RACS Trauma Committee, Ortho Surgeon Princess Alexandra Hospital
Michael Handy	A/Assistant Nursing Director, Trauma Services & Orthopaedics, Royal Brisbane and Women's Hospital
Dr Michael Rudd	Director of Trauma, Royal Brisbane and Women's Hospital
Prof Michael Schuetz	Director, Jamieson Trauma Institute; Professor & Chair of Trauma QUT
Dr Nathan Brunott	Staff Specialist Surgeon, Cairns Base Hospital
Dr Peter Aitken	Senior Director, Health Disaster Management Unit, ARDMB
Dr Pricilla Martin	A/Clinical Director Trauma Service, Sunshine Coast University Hospital
Dr Steve Rashford	Medical Director Queensland Ambulance Service, Queensland Ambulance Service
Tony Hucker	Queensland Ambulance Service Director Clinical Quality & Patient Safety, Queensland Ambulance Service

